



Fiscal Year 2019 Budget

Council Vote & Tax Rate

This budget will raise more total property taxes than last year's budget by \$566,251, which is a 6.62% increase from last year's budget. The property tax revenue to be raised from new and property added to the tax roll this year is \$118,113.

| MUNICIPAL TAX RATES | | |
|---|--------------------------|-------------------------|
| | 2017-2018 | 2018-2019 |
| | LAST YEAR | CURRENT YEAR |
| Maintenace & Operations | \$ 0.341442/\$100 | \$0.336442/\$100 |
| Debt | \$ 0.110000/\$100 | \$0.110000/\$100 |
| Total Property Tax Rate | \$ 0.451442/\$100 | \$0.446442/\$100 |
| | | |
| Effective Tax Rate | \$0.483602/\$100 | \$0.435349/\$100 |
| Effective Maintenance and Operations Rate | \$0.360315/\$100 | \$0.325349/\$100 |
| Rollback Tax Rate | \$0.341442/\$100 | \$0.464446/\$100 |
| Debt Rate | \$0.110000/\$100 | \$0.110000/\$100 |
| Tax Supported Debt Service | \$2,083,707 | \$ 2,246,564 |

| RECORD VOTE ON ADOPTION OF BUDGET | | | |
|-----------------------------------|----------------|----------|----|
| September 25, 2018 | | | |
| NAME: | TITLE: | YES | NO |
| Nick Sanders | MAYOR | x | |
| Philip Shoffner | MAYOR PRO TEM | x | |
| Alicia Fleury | COUNCIL MEMBER | x | |
| Eric Jensen | COUNCIL MEMBER | x | |
| Rhylan Rowe | COUNCIL MEMBER | x | |
| Tim Kurtz | COUNCIL MEMBER | x | |
| Greg Lamont | COUNCIL MEMBER | x | |
| TOTAL | | 7 | |

Town Manager's Message



Dear Mayor, Council and Residents,

For the past eighteen months it has been my honor to serve the Town of Trophy Club as its Town Manager. The Town of Trophy Club is synonymous with home, for me and 12,000+ other residents. Being a public servant and citizen incites a calling that has echoed for over millennia, "Thus in all these ways, we will transmit this City [Town] not only, not less, but greater and more beautiful than it was transmitted to us." The Athenian oath of citizenship rings true even today.

With your support, I have been able to strategically realign this organization to better serve its residents. This has been accomplished through the restructuring of the organization, the recruitment of a experienced management staff, and through the implementation of a performance driven employee evaluation system based on five core values:

- Stewardship
- Service
- Teamwork
- Accountability
- Leadership

This system places an emphasis on rewarding those that exemplify the values of the organization. Ultimately this shift supports the Town's vision, aids in decision-making processes, and is the foundation for the organization's culture. With these values at the forefront staff proposes a budget that meets the Town Council's goals expressed during the budget planning process. The main objectives for Fiscal Year 2019 are:

- Provide property tax relief through the use of special revenue funds
- Maintain \$0.11/\$100 Interest & Sinking (I&S) rate
- Establish a Capital Equipment Replacement fund
- Prepare for Phase 3 of the Trophy Wood Development

This budget is presented to the Town Council and residents in accordance with State of Texas Local Government Code and the Town Charter. It was prepared utilizing advanced planning methods, Governmental Accounting Standards Board (GASB 34) provisions, and complying with the adopted Fund Balance Policy.

The adopted budget includes total revenues of \$15,433,888 and expenditures of \$18,892,795. Expenditures exceed revenues by \$3,179,407 due to \$3,668,030 of improvements in the Capital Projects Fund (for which debt was issued in prior periods), \$400,000 in capital projects in the Parkland Dedication Fund, and \$50,000 of improvements in the Hotel Occupancy Fund. Excluding capital improvements, the overall budget contains a surplus (revenues over expenditures) of \$488,623. The fund balance of the General Fund is anticipated to decrease \$403,520.

The FY19 budget highlights include:

Personnel

- Police Shift Differential (Police)

Equipment Replacement & Capital

- Dolphin Vacuum (Recreation)
- Ambulance (2nd Year Lease Payment) (EMS)
- Command Patrol Vehicle (Police)
- Repainting Splash Pad Surface (Recreation)
- Repainting Splash Pad Features (Recreation)
- Replace Pool Pump Shade Structure (Recreation)
- MS4 5-Year Plan (Streets)

Capital Improvement Projects totaling \$3,668,030 including:

- Indian Creek Drive
- Phoenix Drive
- Trophy Club Drive (Durango Drive to Bobcat Blvd.)
- Meadowbrook Lane
- Sundance Court
- Wayfinding signage, entryway monumentation and public art
- Harmony Park playground replacement ADA accessible

FY19 BUDGET DEVELOPMENT CONSIDERATIONS

There is no accurate means by which we can see into the future, thus we have to rely on macro and micro economic indicators to drive our predictions. National, state, and regional economic conditions factor into our out-year projections and operations.

National Economy - The United States is in a period of growth with Gross Domestic Product (GDP) staying between 1%-3% for the past five years, unemployment rates dropping from an average of 8.1% in 2012 to 4.0% in the first six months of 2018 (according to the Bureau of Labor Statistics), the Federal Reserve increasing the federal funds rate to 2.00%, and inflation rates are below 1.5% (according to the World Bank). The United States economy is seeing a new period of economic growth, key indicators of this is the rise in the federal funds rate, the drop in unemployment, and low inflation. The Consumer Price Index (CPI) has risen 2.9% over the past twelve months. The Town of Trophy Club has seen large increases in services and supplies due to the change in value of prices of utilities.

State Economy - The outlook at a national level is improving, and the Texas economy continues to be a national leader in growth. Texas CPI is 0.4% higher than the US CPI, which combined with national inflation levels, is causing a rise in the price of goods. Consumer Confidence Index is 2.8% higher for Texas, primarily due to the strength of the Texas economy.

Regional Economy - The Dallas/Fort Worth (DFW) economy differs from most of Texas as a whole due to its lower reliance on the oil and gas industry. One of the largest drivers of new growth in the region is the relocation of corporate offices to the DFW area. In the Alliance and Hwy114 corridors, two new companies (Charles Schwab, and TD Ameritrade) are driving housing demand and home values for the area. Existing property appraisal values rose 5.61% over last year.

The stable Texas economy has insulated the DFW area from the slow growth economy that has been seen around the U.S. over the past decade. The Town has capitalized on the housing and economic growth by decreasing the tax rate and offering economic incentives to attract award winning restaurants.

Recent regional growth of corporate relocations has led to a scarcity of housing in the area. The Town of Trophy Club is close to build-out and is seeing an increase in housing redevelopment. To better control the future of the Town, staff will work to improve development standards and encourage targeted redevelopment.

FUTURE CHALLENGES AND OPPORTUNITIES

With regard to the long and short term, the most significant challenge Trophy Club faces is heavy reliance on property tax revenue. In the FY19 budget, 63.44% of the General Fund revenue for the Town was property tax revenue; by FY23 it is projected to be 63.84%. The Town endeavors to maintain a mix of revenue where property tax does not exceed 65.00% of total revenue generated in the General Fund. The Town is only a few years away from build-out, which has already decreased permitting revenue and has pushed the Town into an even deeper reliance on property tax revenue.

Town Council and staff are focused on a multifaceted solution to address the revenue issue. On the Economic Development front, the Town has been working to recruit and develop new opportunities for destination restaurants that will increase the Town's sales tax revenues. The first steps were taken by creating a Tax Increment Reinvestment Zone #1 (TIRZ#1) in the Trophy Wood District in FY13. Next, the Town entered into a public-private partnership with Old Town Development, to bring about high-end, destination eateries within TIRZ#1. The first of these restaurants to sign a lease was Bread Winners Cafe & Quarter Bar. The eatery/bar features classic architectural touches, a courtyard feel, a rooftop space, and old-world charm. The restaurant is a strong addition to the region and a great place for our residents to eat, drink, and mingle.

Additionally, acclaimed BBQ restaurant Meat U Anywhere opened its doors in June 2016 on the corner of Trophy Club Drive and State Highway 114. This is a regionally and state recognized, award-winning BBQ destination that is a great place to eat for Trophy Club residents and is drawing in diners from around the metroplex and beyond. The newest addition to the area is HG Sply Co. a restaurant that serves natural, wholesome food defined not by trends. The eatery will feature three district concepts in one space: the HG Sply CO, Base Camp, and the Mudsmith coffee shop. The restaurant is scheduled to open by winter of 2018.

Over the past year and with the aid of Council, we were able to come to an agreement with Beck Ventures regarding parkland dedication funding from the PD-30 development. As a result the construction of the PD-30 development is under way. The construction of approximately 45,000 square feet of retail space is

slated to start construction beginning next year. This will further aid in the Towns revenue diversification efforts, by increasing the sales tax base.

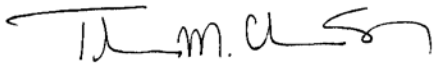
The Town of Trophy Club is working with Old Town Development, the developers that attracted both Bread Winners and HG Sply Co., to develop the next stage of the Trophy Wood district called Phase 3. This phase will be a mix of public space, retail, office space, entertainment, and dining. Though this is still in the initial planning process it is the goal of the Town to further enhance the sales tax base to reduce reliance on property taxes.

SUMMARY & CONCLUSION

The Town of Trophy Club is slated to have another prosperous fiscal year. This year's FY19 budget represents a collective effort by the Town Council and the Town staff to meet challenges facing our community. This budget is more than a financial document; it is a policy document that lays the groundwork for a continuation of current services and stabilizes the future financial position in order to carry on the Town's duties and responsibilities, while meeting the goals and objectives outlined in the Town's strategy map. Town staff will continue to work to review, evaluate, and innovate to improve service delivery. I appreciate the opportunity to lead an organization that provides our community with exceptional services, strong public safety, and an excellent quality of life.

I would like to thank the Town Council and residents for volunteering their time to serve their community and providing leadership to continue to make the Town of Trophy Club "a great place to call home!"

Sincerely,

A handwritten signature in black ink, appearing to read "T.M. Class, Sr.", with a stylized flourish at the end.

Thomas M. Class, Sr.
Town Manager

All Funds Summary - Fiscal Year 2019

| | The General Fund | Capital Projects Fund | Debt Service Fund | Capital Replacement Fund | CCPD Fund | EDC 48 Fund | Street Maint. Fund | Stormwater Drainage Utility Fund | Trophy Club Park Fund | Hotel Occupancy Fund | Court Technology Fund | Court Security Fund | Grants Fund | TIRZ #1 | Parkland Dedication Fund | Recreation Program Fund | Total |
|-----------------------------------|------------------|-----------------------|-------------------|--------------------------|-------------|--------------|--------------------|----------------------------------|-----------------------|----------------------|-----------------------|---------------------|-------------|--------------|--------------------------|-------------------------|----------------|
| Beginning Fund Balance | \$ 4,840,005 | \$ 6,285,515 | \$ 453,559 | \$ 314,736 | \$ 57,811 | \$ 805,708 | \$ 96,706 | \$ 411,767 | \$ 112,842 | \$ 681,413 | \$ 15,557 | \$ 19,707 | \$ 7,786 | \$ (593,324) | \$ 470,270 | \$ 7,307 | \$ 13,987,366 |
| Revenue | | | | | | | | | | | | | | | | | |
| Property Tax | 6,838,589 | | 2,253,064 | | | | | | | | | | | 81,458 | | | 9,173,112 |
| Licenses and Permits | 217,500 | | | | | | | | | | | | | | | | 217,500 |
| Franchise Fees | 805,088 | | | | | | | | | | | | | | | | 805,088 |
| Sales Tax | 946,711 | | | | 204,010 | 453,356 | 226,678 | | | | | | | 14,359 | | | 1,845,113 |
| Fines and Fees | 336,251 | | | | | | | 432,754 | 175,000 | | 4,200 | 3,600 | | | | 8,500 | 960,305 |
| Intergovernmental | 674,452 | | | | | | | | | | | | | | | | 674,452 |
| Charges for Service | 794,174 | | | | | | | | | | | | | | | | 794,174 |
| Occupancy Tax | | | | | | | | | | 600,000 | | | | | | | 600,000 |
| Investment Income | 45,000 | 60,000 | 10,000 | | | 2,000 | | 500 | | 5,000 | | | | | 500 | | 123,000 |
| Miscellaneous Income | 121,144 | | | | | | | | | | | | | | 120,000 | | 241,144 |
| Total Revenue | \$ 10,778,909 | \$ 60,000 | \$ 2,263,064 | \$ - | \$ 204,010 | \$ 455,356 | \$ 226,678 | \$ 433,254 | \$ 175,000 | \$ 605,000 | \$ 4,200 | \$ 3,600 | \$ - | \$ 95,817 | \$ 120,500 | \$ 8,500 | \$ 15,433,888 |
| Expenditures | | | | | | | | | | | | | | | | | |
| General Government | | | | | | 635,775 | | | | | | | | 43,164 | | | 678,939 |
| Manager's Office | 605,346 | | | | | | | | | | | | | | | | 605,346 |
| Legal | 127,230 | | | | | | | | | | | | | | | | 127,230 |
| Police | 2,411,786 | | | | 155,420 | | | | | | | | | | | | 2,567,206 |
| Emergency Medical Services | 1,117,128 | | | 126,452 | | | | | | | | | | | | | 1,243,579 |
| Fire | 1,273,919 | | | | | | 217,092 | 153,057 | | | | | | | | | 1,273,919 |
| Streets & Drainage | 218,764 | | | | | | | | | | | | | | | | 588,913 |
| Parks | 1,598,094 | | | | | | | | 150,955 | | | | | | | | 1,749,049 |
| Recreation | 662,134 | | | 128,985 | | | | | | | | | | | | 8,500 | 799,619 |
| Community Events | 37,738 | | | | | | | | | 135,200 | | | | | | | 172,938 |
| Community Development | 655,775 | | | | | | | | | | | | | | | | 655,775 |
| Finance | 567,277 | | | | | | | | | | | | | | | | 567,277 |
| Municipal Court | 86,962 | | | | | | | | | | 8,445 | 1,150 | | | | | 96,557 |
| Administrative Services | 463,993 | | | | | | | | | | | | | | | | 463,993 |
| Information Services | 578,346 | | | 59,150 | | | | | | | | | | | | | 637,496 |
| Facility Management | 339,477 | | | | | | | | | | | | | | | | 339,477 |
| Debt Service | | | 2,477,778 | | | 400 | | 179,275 | | | | | | | | | 2,657,453 |
| Capital - Projects | | 3,218,030 | | | | | | | | 50,000 | | | | | 382,000 | | 3,650,030 |
| Total Expenditures | \$ 10,743,968 | \$ 3,218,030 | \$ 2,477,778 | \$ 314,587 | \$ 155,420 | \$ 636,175 | \$ 217,092 | \$ 332,332 | \$ 150,955 | \$ 185,200 | \$ 8,445 | \$ 1,150 | \$ - | \$ 43,164 | \$ 382,000 | \$ 8,500 | \$ 18,874,795 |
| Other Sources (Uses): | | | | | | | | | | | | | | | | | |
| Debt Issuance | | | | | | | | | | | | | | | | | - |
| Transfers In | 63,000 | | 280,841 | 501,461 | | | | | | | | | | | | | 845,302 |
| Transfers Out | (501,461) | | | | (49,881) | (204,023) | | (66,937) | (20,000) | | | (3,000) | | | | | (845,302) |
| Total Other Sources (Uses) | \$ (438,461) | \$ - | \$ 280,841 | \$ 501,461 | \$ (49,881) | \$ (204,023) | \$ - | \$ (66,937) | \$ (20,000) | \$ - | \$ - | \$ (3,000) | \$ - | \$ - | \$ - | \$ - | \$ 0 |
| Net Increase (Decrease) | \$ (403,520) | \$ (3,158,030) | \$ 66,128 | \$ 186,874 | \$ (1,291) | \$ (384,842) | \$ 9,586 | \$ 33,985 | \$ 4,045 | \$ 419,800 | \$ (4,245) | \$ (550) | \$ - | \$ 52,654 | \$ (261,500) | \$ - | \$ (3,179,407) |
| Ending Fund balance | \$ 4,436,486 | \$ 3,127,485 | \$ 519,687 | \$ 501,610 | \$ 56,520 | \$ 420,866 | \$ 106,292 | \$ 445,752 | \$ 116,887 | \$ 1,101,213 | \$ 11,312 | \$ 19,157 | \$ 7,786 | \$ (540,670) | \$ 208,770 | \$ 7,307 | \$ 10,546,459 |

The General Fund

| Revenues | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 18 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Property Tax | \$ 5,205,437 | \$ 5,769,797 | \$ 6,267,051 | \$ 6,439,666 | \$ 6,460,500 | \$ 6,838,589 | \$ 6,989,143 | \$ 7,046,944 |
| Licenses and Permits | 697,378 | 598,586 | 333,780 | 243,100 | 538,674 | 217,500 | 113,500 | 113,500 |
| Franchise Fees | 811,052 | 953,622 | 888,863 | 869,631 | 829,313 | 805,088 | 791,675 | 778,677 |
| Sales Tax | 751,510 | 821,227 | 883,612 | 964,299 | 905,462 | 946,711 | 966,045 | 985,778 |
| Fines and Fees | 574,558 | 356,307 | 349,503 | 341,824 | 430,182 | 336,251 | 339,503 | 343,306 |
| Intergovernmental | 126,134 | - | 581,633 | 608,896 | 608,896 | 674,452 | 694,686 | 715,526 |
| Charges for Service | 282,956 | 300,337 | 806,815 | 776,330 | 774,602 | 794,174 | 810,886 | 831,710 |
| Investment Income | 7,829 | 33,477 | 48,503 | 40,000 | 50,000 | 45,000 | 47,500 | 50,000 |
| Miscellaneous Income | 88,993 | 259,315 | 117,186 | 85,144 | 85,986 | 121,144 | 121,144 | 121,144 |
| Grant Revenue | 73,343 | - | - | - | - | - | - | - |
| Total Revenues | \$ 8,619,191 | \$ 9,092,668 | \$ 10,276,946 | \$ 10,368,890 | \$ 10,683,615 | \$ 10,778,909 | \$ 10,874,082 | \$ 10,986,585 |

FOOT \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

| Expenditures | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 18 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------|---------------------|---------------------|---------------------|----------------------|---------------------|----------------------|----------------------|----------------------|
| Manager's Office | \$ 1,030,977 | \$ 826,562 | \$ 577,140 | \$ 626,131 | \$ 521,385 | \$ 605,346 | \$ 621,761 | \$ 630,669 |
| Legal | 176,384 | 307,245 | 110,140 | 129,988 | 119,424 | 127,230 | 127,350 | 130,230 |
| Police | 1,974,596 | 2,223,459 | 2,092,872 | 2,367,813 | 2,322,484 | 2,411,786 | 2,468,536 | 2,567,620 |
| Emergency Medical Services | 865,699 | 923,247 | 979,623 | 1,090,360 | 1,125,818 | 1,117,128 | 1,163,433 | 1,186,906 |
| Fire | - | - | 1,031,700 | 1,082,563 | 1,098,895 | 1,273,919 | 1,308,082 | 1,308,897 |
| Streets | 397,770 | 356,472 | 381,756 | 398,831 | 334,843 | 218,764 | 227,259 | 236,178 |
| Medians | 323,438 | - | - | - | - | - | - | - |
| Parks | 968,919 | 1,340,468 | 1,748,111 | 1,542,115 | 1,497,441 | 1,598,094 | 1,598,464 | 1,634,252 |
| Recreation | 520,979 | 632,364 | 675,994 | 587,333 | 579,368 | 662,134 | 653,073 | 667,260 |
| Community Events | 19,008 | 26,155 | 34,006 | 47,619 | 22,631 | 37,738 | 36,373 | 37,037 |
| Community Development | 562,496 | 576,508 | 507,011 | 642,283 | 541,382 | 655,775 | 650,271 | 660,336 |
| Finance | 345,775 | 400,642 | 442,798 | 523,132 | 506,981 | 567,277 | 577,467 | 590,640 |
| Municipal Court | 80,754 | 75,421 | 81,377 | 82,013 | 81,211 | 86,962 | 87,959 | 89,444 |
| Administrative Services | 99,862 | 159,216 | 170,404 | 385,805 | 384,632 | 463,993 | 470,226 | 482,503 |
| Information Services | 509,301 | 478,364 | 490,098 | 677,271 | 600,612 | 578,346 | 578,452 | 578,152 |
| Facilities Maintenance | 108,065 | 99,528 | 127,330 | 219,250 | 237,197 | 339,477 | 339,673 | 346,169 |
| Total Expenditures | \$ 7,984,023 | \$ 8,425,653 | \$ 9,450,360 | \$ 10,402,506 | \$ 9,974,303 | \$ 10,743,968 | \$ 10,908,379 | \$ 11,146,293 |

FOOT \$ 2.00 \$ 2.00 \$ (1.00) \$ (0.80) \$ 0.00 \$ (0.00)

| Other Sources (Uses) | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 18 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|-------------------|---------------------|---------------------|-------------------|---------------------|---------------------|----------------------|----------------------|
| Transfers In | \$ 11,000 | \$ 111,702 | \$ 63,000 | \$ 63,000 | \$ 63,000 | \$ 63,000 | \$ 63,000 | \$ 63,000 |
| Transfers Out | - | (275,744) | (707,484) | - | (308,571) | (501,461) | (552,302) | (530,900) |
| Total Other Sources (Uses) | \$ 11,000 | \$ (164,042) | \$ (644,484) | \$ 63,000 | \$ (245,571) | \$ (438,461) | \$ (489,302) | \$ (467,900) |

| Fund Balance | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 18 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Beginning Fund balance | \$ 3,045,021 | \$ 3,691,189 | \$ 4,194,162 | \$ 4,115,087 | \$ 4,376,264 | \$ 4,840,005 | \$ 4,436,486 | \$ 3,912,886 |
| Net increase (Decrease) | 646,168 | 502,973 | 182,102 | 29,384 | 463,741 | (403,520) | (523,599) | (627,608) |
| Ending Fund Balance | \$ 3,691,189 | \$ 4,194,162 | \$ 4,376,264 | \$ 4,144,471 | \$ 4,840,005 | \$ 4,436,486 | \$ 3,912,886 | \$ 3,285,278 |

| Fund Balance Detail | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 18 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|
| Reserve Fund balance | 2,395,207 | 2,527,696 | 2,835,108 | 3,120,752 | 2,992,291 | 3,223,190 | 3,272,514 | 3,343,888 |
| Assigned Fund Balance | 228,138 | - | - | - | - | - | - | - |
| Committed Fund Balance | 200,000 | 189,475 | 183,855 | 171,855 | 182,863 | 170,863 | 158,863 | 134,863 |
| Unassigned Fund Balance in Excess (Deficit) of 30% | 867,844 | 1,476,991 | 1,357,302 | 851,865 | 1,664,852 | 1,042,432 | 481,510 | (193,473) |
| Total Fund Balance | \$ 3,691,189 | \$ 4,194,162 | \$ 4,376,264 | \$ 4,144,471 | \$ 4,840,005 | \$ 4,436,486 | \$ 3,912,886 | \$ 3,285,278 |

| MANAGER'S OFFICE | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 675,545 | \$ 507,107 | \$ 363,140 | \$ 415,264 | \$ 292,981 | \$ 398,947 | \$ 420,198 | \$ 425,962 |
| Overtime | - | - | 444 | - | - | - | - | - |
| Longevity | 1,883 | 1,175 | 195 | 310 | 175 | 398 | 548 | 698 |
| Stipend | 4,000 | 3,000 | 4,500 | - | - | - | - | - |
| Retirement | 126,385 | 79,022 | 56,898 | 50,645 | 37,846 | 48,909 | 49,910 | 50,931 |
| Medical Insurance | 43,011 | 40,310 | 17,286 | 10,550 | 13,161 | 5,795 | 5,795 | 5,795 |
| Dental Insurance | 2,975 | 3,137 | 1,125 | 797 | 913 | 382 | 382 | 382 |
| Vision Insurance | 606 | 533 | 126 | 90 | 105 | 79 | 79 | 79 |
| Life Insurance & Other | 2,954 | 3,200 | 1,574 | 1,613 | 1,316 | 1,430 | 1,430 | 1,430 |
| Social Security Taxes | 31,152 | 26,388 | 21,492 | 16,120 | 18,176 | 14,187 | 14,331 | 14,478 |
| Medicare Taxes | 9,737 | 7,060 | 5,208 | 4,401 | 4,251 | 4,103 | 4,187 | 4,273 |
| Unemployment Taxes | 2,024 | 878 | 114 | 513 | 495 | 428 | 428 | 428 |
| Workers' Compensation | 1,459 | 1,088 | 910 | 768 | 671 | 716 | 730 | 745 |
| Pre-Employment | 113 | - | 666 | - | - | - | - | - |
| Auto Allowance | 7,660 | 6,054 | 4,250 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Employee Relations | 652 | 2,632 | 6,051 | 450 | 450 | 450 | 450 | 450 |
| Total Personnel | \$ 910,155 | \$ 681,583 | \$ 483,982 | \$ 507,521 | \$ 376,540 | \$ 481,824 | \$ 504,468 | \$ 511,651 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | \$ 5,925 | \$ 6,117 | \$ 7,195 | \$ 225 | \$ 225 | \$ 3,440 | \$ 1,440 | \$ 1,440 |
| TC Magazine | 13,050 | - | - | - | - | - | - | - |
| Records Management | 1,750 | 2,912 | 2,004 | 3,325 | 3,635 | 2,512 | 2,562 | 2,613 |
| Newsletter/Year-In-Review | 9,788 | 5,438 | 1,363 | - | - | - | - | - |
| Elections | 12,685 | 36,098 | 6,567 | 15,000 | 13,000 | 14,200 | 14,480 | 14,770 |
| Meals on Wheels | - | - | - | - | - | - | - | - |
| Advertising | 3,089 | 10,256 | 4,465 | 5,000 | 4,000 | 4,000 | 4,080 | 4,162 |
| Printing | 1,027 | 864 | 896 | 4,200 | 1,000 | 600 | 620 | 640 |
| Schools & Training | 3,893 | 3,499 | 3,612 | 2,180 | 2,400 | 10,335 | 2,095 | 2,375 |
| Communications/Pagers/Mobiles | 3,891 | 3,590 | 2,325 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 |
| Independent Labor | 1,577 | 1,473 | 874 | - | - | - | - | - |
| Dues & Membership | 20,533 | 17,845 | 17,691 | 16,695 | 14,011 | 16,909 | 17,205 | 17,608 |
| Travel & Per Diem | 5,466 | 2,644 | 5,238 | 4,495 | 4,550 | 3,500 | 4,400 | 4,550 |
| Meetings | 4,555 | 2,755 | 1,688 | 2,924 | 3,349 | 3,660 | 3,770 | 3,660 |
| Office Supplies | 1,814 | 811 | 1,557 | 2,000 | 2,200 | 2,200 | 2,240 | 2,281 |
| Postage | 1,318 | 2,072 | 4,078 | 1,464 | 1,464 | 750 | 765 | 780 |
| Publications/Books/Subscriptions | 25 | 988 | 118 | 250 | 420 | 420 | 422 | 425 |
| Mayor/Council Expense | 13,674 | 21,535 | 19,748 | 23,344 | 21,566 | 22,488 | 24,415 | 24,615 |
| Small Equipment | - | - | 1,300 | - | 1,300 | - | - | - |
| Furniture/Equipment <\$5,000 | 465 | - | 395 | 1,000 | 400 | 1,000 | 1,000 | 1,000 |
| Contingency Expense | 14,333 | 15,266 | 6,453 | 25,000 | 60,000 | 25,000 | 25,000 | 25,000 |
| Miscellaneous Expense | 1,966 | 10,816 | 5,592 | - | 100 | 1,000 | 1,000 | 1,000 |
| Incentive Program | - | - | - | 9,708 | 9,425 | 9,708 | 9,999 | 10,299 |
| Total Services/Supplies | \$ 120,822 | \$ 144,978 | \$ 93,159 | \$ 118,610 | \$ 144,845 | \$ 123,522 | \$ 117,293 | \$ 119,018 |
| Total Expenditures | \$1,030,977 | \$ 826,562 | \$ 577,140 | \$ 626,131 | \$ 521,385 | \$ 605,346 | \$ 621,761 | \$ 630,669 |

| Legal | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 117,433 | \$ 168,093 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Longevity | 1,058 | 1,148 | - | - | - | - | - | - |
| Stipend | 750 | 750 | - | - | - | - | - | - |
| Retirement | 24,900 | 33,849 | - | - | - | - | - | - |
| Medical Insurance | 5,570 | 3,906 | - | - | - | - | - | - |
| Dental Insurance | 389 | 280 | - | - | - | - | - | - |
| Vision Insurance | 81 | 55 | - | - | - | - | - | - |
| Life Insurance & Other | 693 | 497 | - | - | - | - | - | - |
| Social Security Taxes | 7,388 | 8,873 | - | - | - | - | - | - |
| Medicare Taxes | 1,728 | 2,440 | - | - | - | - | - | - |
| Unemployment Taxes | 9 | 171 | - | - | - | - | - | - |
| Workers' Compensation | 261 | 262 | - | - | - | - | - | - |
| Total Personnel | \$ 160,259 | \$ 220,324 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | 6,632 | 79,365 | 105,835 | 126,000 | 118,200 | 126,000 | 126,120 | 129,000 |
| Schools & Training | 299 | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 466 | 392 | - | - | - | - | - | - |
| Dues & Membership | 465 | - | - | - | - | - | - | - |
| Travel & Per Diem | 1,376 | - | - | - | - | - | - | - |
| Office Supplies | 117 | 223 | 216 | 250 | 203 | 200 | 200 | 200 |
| Postage | 60 | 25 | 1 | 50 | 50 | 50 | 50 | 50 |
| Publications/Books/Subscriptions | 6,709 | 6,916 | 3,997 | 3,588 | 880 | 880 | 880 | 880 |
| Miscellaneous Expense | - | - | 91 | 100 | 91 | 100 | 100 | 100 |
| Total Services/Supplies | \$ 16,125 | \$ 86,921 | \$ 110,140 | \$ 129,988 | \$ 119,424 | \$ 127,230 | \$ 127,350 | \$ 130,230 |
| Total Expenditures | \$ 176,384 | \$ 307,245 | \$ 110,140 | \$ 129,988 | \$ 119,424 | \$ 127,230 | \$ 127,350 | \$ 130,230 |

| Police | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 1,165,261 | \$ 1,275,122 | \$ 1,224,169 | \$ 1,488,834 | \$ 1,413,329 | \$ 1,577,996 | \$ 1,609,625 | \$ 1,641,883 |
| Overtime | 55,386 | 80,503 | 64,143 | 55,000 | 81,325 | 57,200 | 57,200 | 57,200 |
| Longevity | 12,073 | 11,105 | 6,005 | 8,298 | 7,108 | 6,530 | 7,640 | 8,750 |
| Stipend | 16,600 | 15,750 | 10,600 | - | - | - | - | - |
| Certification | 12,297 | 11,929 | 8,100 | 9,300 | 5,400 | 11,100 | 11,100 | 11,100 |
| Holiday Pay | 19,836 | 23,658 | - | - | - | - | - | - |
| Retirement | 167,155 | 172,155 | 163,707 | 191,386 | 186,300 | 195,549 | 199,559 | 203,646 |
| Medical Insurance | 109,093 | 107,728 | 111,183 | 163,972 | 173,675 | 170,628 | 170,628 | 170,628 |
| Dental Insurance | 8,645 | 9,198 | 7,507 | 11,428 | 10,770 | 11,941 | 11,941 | 11,941 |
| Vision Insurance | 1,891 | 1,842 | 1,016 | 1,389 | 1,453 | 1,320 | 1,320 | 1,320 |
| Life Insurance & Other | 8,967 | 10,137 | 6,703 | 8,875 | 7,521 | 9,145 | 9,145 | 9,145 |
| Social Security Taxes | 76,509 | 84,510 | 77,511 | 94,862 | 93,816 | 100,439 | 102,276 | 104,148 |
| Medicare Taxes | 17,894 | 19,866 | 18,443 | 22,504 | 21,941 | 23,835 | 24,307 | 24,787 |
| Unemployment Taxes | 1,208 | 5,955 | 830 | 5,175 | 5,688 | 4,643 | 4,643 | 4,643 |
| Workers' Compensation | 31,310 | 24,469 | 24,651 | 31,410 | 58,871 | 33,360 | 34,027 | 34,708 |
| Pre-Employment Physicals/Testing | 2,537 | 4,992 | 4,626 | 1,500 | 1,938 | - | - | - |
| Clothing Allowance | 1,235 | 1,186 | 1,250 | 1,200 | - | 1,200 | 1,200 | 1,200 |
| Total Personnel | \$ 1,707,897 | \$ 1,860,105 | \$ 1,730,446 | \$ 2,095,133 | \$ 2,069,135 | \$ 2,204,886 | \$ 2,244,611 | \$ 2,285,099 |
| Services & Supplies | | | | | | | | |
| Professional Outside Services | 8,370 | 40,491 | 11,563 | 7,000 | 7,500 | 1,000 | 2,000 | 9,000 |
| Records Management | 277 | 925 | 1,178 | - | - | - | - | - |
| Advertising | 154 | 4,976 | 2,901 | 2,000 | 2,700 | 2,000 | 2,000 | 4,000 |
| Printing | 590 | 779 | 144 | 700 | 700 | 700 | 600 | 800 |
| Abatements | - | - | - | - | - | - | - | - |
| Schools & Training | 4,774 | 12,422 | 11,674 | 9,800 | 12,000 | - | - | 13,400 |
| Electricity | 15,591 | 14,781 | 13,359 | - | - | - | - | - |
| Water | 835 | 823 | 1,036 | - | - | - | - | - |
| Telephone | - | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 10,347 | 15,063 | 15,240 | 14,700 | 12,129 | 16,932 | 17,270 | 17,616 |
| Building Maintenance | 16,374 | 7,287 | 5,940 | - | - | - | - | - |
| Vehicle Maintenance | 20,808 | 37,375 | 45,664 | 26,400 | 43,000 | 27,900 | 30,000 | 31,750 |
| Equipment Maintenance | 3,357 | 4,579 | 536 | 4,425 | 4,150 | 4,375 | 4,550 | 3,950 |
| Cleaning Services | 197 | - | - | - | - | - | - | - |
| Qualifying Expenses | 4,475 | 12,424 | 8,430 | 9,900 | 12,200 | 1,000 | 1,000 | 17,300 |
| Emergency Management | 1,000 | 54 | 2,153 | - | 2,153 | - | - | - |
| Dispatch - Denton County | 36,816 | 32,369 | 30,447 | 42,000 | 30,447 | 39,338 | 44,000 | 46,000 |
| Independent Labor | 4,450 | 2,750 | 2,650 | 6,000 | 4,000 | - | - | 8,000 |
| Dues & Membership | 985 | 1,707 | 3,279 | 2,505 | 2,710 | 3,855 | 4,055 | 3,905 |
| Travel & Per Diem | 7,906 | 8,089 | 7,804 | 9,000 | 9,400 | 10,500 | 11,500 | 11,500 |
| Meetings | 451 | 1,064 | 516 | 600 | 500 | 700 | 700 | 700 |
| Office Supplies | 3,677 | 3,886 | 4,777 | 2,100 | 3,500 | 2,500 | 2,300 | 2,300 |
| Postage | 407 | 461 | 626 | 550 | 500 | 550 | 550 | 550 |
| Publications/Books/Subscription | 226 | 537 | 95 | 1,000 | 1,100 | 1,000 | 1,600 | 1,000 |
| Fuel | 27,205 | 26,010 | 28,388 | 40,000 | 36,000 | 43,500 | 46,000 | 46,000 |
| Uniforms | 24,261 | 22,304 | 17,183 | 22,900 | 30,250 | 22,000 | 22,300 | 22,500 |
| Protective Clothing | 6,826 | 1,530 | 1,020 | - | - | - | - | - |
| Investigative Materials | 8,416 | 6,376 | 6,037 | 5,000 | 6,700 | 5,000 | 6,500 | 6,500 |
| Animal Control | 5,708 | 5,104 | 3,690 | 6,500 | 6,600 | 7,750 | 8,500 | 8,750 |
| Small Equipment | 15,118 | 26,904 | 11,760 | 1,900 | 8,250 | 2,000 | 4,000 | 3,200 |
| Furniture/Equipment <\$5,000 | 2,640 | 385 | - | - | - | - | - | - |
| Maintenance Supplies | 3,066 | 2,308 | 2,368 | - | 2,500 | - | - | - |
| Miscellaneous Expense | 2,391 | 6,096 | 2,415 | 2,000 | 1,700 | 2,000 | 2,200 | 3,000 |
| Programs & Special Projects | 24,844 | 16,138 | 5,410 | 16,700 | 12,660 | 12,300 | 12,300 | 20,800 |
| Prompt Payment Interest | - | - | - | - | - | - | - | - |
| Total Services/Supplies | \$ 262,540 | \$ 315,993 | \$ 248,283 | \$ 233,680 | \$ 253,349 | \$ 206,900 | \$ 223,925 | \$ 282,521 |
| Capital | | | | | | | | |
| Capital Outlay | 4,160 | 47,362 | 114,143 | 39,000 | - | - | - | - |
| Total Capital | \$ 4,160 | \$ 47,362 | \$ 114,143 | \$ 39,000 | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 1,974,596 | \$ 2,223,459 | \$ 2,092,872 | \$ 2,367,813 | \$ 2,322,484 | \$ 2,411,786 | \$ 2,468,536 | \$ 2,567,620 |

| Emergency Medical Services | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$477,487 | \$512,086 | \$537,397 | \$ 548,375 | \$ 562,719 | \$ 600,464 | \$ 612,473 | \$ 624,722 |
| Overtime | 41,515 | 58,919 | 68,555 | 50,122 | 72,000 | 80,762 | 80,974 | 81,192 |
| Longevity | 5,291 | 5,730 | 5,599 | 5,879 | 5,856 | 6,566 | 7,226 | 7,886 |
| Stipend | 11,250 | 9,750 | 6,313 | - | - | - | - | - |
| Certification | 5,129 | 5,140 | 4,988 | 4,950 | 4,597 | 8,250 | 8,250 | 8,250 |
| Holiday Pay | 14,461 | 14,718 | - | - | - | - | - | - |
| Retirement | 75,464 | 73,242 | 78,959 | 79,810 | 83,243 | 90,984 | 92,660 | 94,367 |
| Medical Insurance | 57,450 | 58,498 | 61,733 | 63,384 | 63,369 | 74,126 | 74,126 | 74,126 |
| Dental Insurance | 4,381 | 4,620 | 4,365 | 4,285 | 4,756 | 5,985 | 5,985 | 5,985 |
| Vision Insurance | 768 | 858 | 431 | 433 | 558 | 536 | 536 | 536 |
| Life Insurance & Others | 3,828 | 4,140 | 2,855 | 3,674 | 3,094 | 4,068 | 4,068 | 4,068 |
| Social Security Taxes | 31,805 | 33,612 | 34,461 | 36,920 | 39,977 | 42,716 | 43,501 | 44,302 |
| Medicare Taxes | 7,440 | 7,863 | 8,057 | 8,634 | 9,350 | 9,990 | 10,174 | 10,361 |
| Unemployment Taxes | (5) | 1,514 | 159 | 1,424 | 1,719 | 1,542 | 1,542 | 1,542 |
| Workers' Compensation | 8,425 | 7,969 | 7,885 | 9,945 | 8,695 | 10,786 | 11,001 | 11,222 |
| Pre-Employment Physicals/Testing | 421 | 800 | 1,291 | 4,600 | 4,000 | 7,794 | 8,027 | 8,268 |
| Total Personnel | \$745,108 | \$799,459 | \$823,046 | \$ 822,435 | \$ 863,933 | \$ 944,569 | \$ 960,543 | \$ 976,827 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | - | 2,231 | 1,907 | - | 125 | 3,000 | 3,000 | 3,000 |
| Collection Fees | 13,942 | 21,004 | 20,877 | 23,432 | 23,432 | 23,432 | 24,603 | 28,294 |
| Hazmat Disposal | 931 | 608 | 642 | 1,065 | 900 | 240 | 247 | 254 |
| Radios | 82 | 2,486 | 219 | 3,000 | 3,000 | 3,000 | 3,090 | 3,182 |
| Schools & Training | 814 | 2,476 | 1,701 | 4,508 | 4,500 | 6,425 | 5,541 | 5,597 |
| Electricity | 6,920 | 5,766 | 6,446 | 8,140 | 7,300 | 8,000 | 8,400 | 8,800 |
| Water | 1,575 | 1,925 | 2,758 | 4,648 | 3,167 | 3,800 | 4,000 | 4,200 |
| Telephone | - | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 1,984 | 4,558 | 4,616 | 6,500 | 6,500 | 2,780 | 2,836 | 2,892 |
| Building Maintenance | 812 | 657 | 2,779 | 2,000 | 2,000 | 3,000 | 3,500 | 4,000 |
| Vehicle Maintenance | 6,437 | 4,979 | 12,137 | 15,645 | 15,600 | 13,845 | 16,030 | 16,528 |
| Equipment Maintenance | 4,835 | 315 | 3,148 | 10,096 | 8,917 | 11,958 | 11,120 | 11,286 |
| Emergency Management | 2,180 | 1,746 | 3,470 | 13,430 | 4,650 | 6,330 | 6,689 | 6,799 |
| Dispatch - Denton County | 2,216 | 2,472 | 2,376 | 2,723 | 2,762 | 3,481 | 3,655 | 4,204 |
| Dues & Membership | 651 | 1,249 | 907 | 3,879 | 3,642 | 3,296 | 4,166 | 3,296 |
| Flags & Repairs | 2,210 | 2,728 | 3,360 | 7,412 | 7,400 | 9,919 | 500 | 500 |
| Travel & Per Diem | 605 | 2,115 | 480 | 3,910 | 3,700 | 7,170 | 7,150 | 7,505 |
| Meetings | 33 | - | 110 | 750 | 750 | 750 | 772 | 795 |
| Safety Programs | - | - | 1,289 | 1,700 | 1,700 | 1,700 | 2,001 | 1,802 |
| Inspection Fees | - | - | - | - | - | - | - | - |
| Office Supplies | 117 | 252 | 464 | 500 | 511 | 500 | 514 | 530 |
| Postage | 159 | 45 | 28 | 100 | 100 | 100 | 103 | 106 |
| Publications/Books/Subscriptions | - | - | 3,201 | 300 | 300 | 300 | 309 | 318 |
| Fuel | 5,776 | 3,452 | 4,895 | 8,987 | 5,500 | 11,738 | 12,090 | 12,452 |
| Uniforms | 2,403 | 8,661 | 6,956 | 6,687 | 6,500 | 5,907 | 6,079 | 6,002 |
| Medical Control | 6,959 | 12,799 | 12,750 | 8,007 | 12,957 | 16,988 | 17,496 | 18,021 |
| Pharmacy | 3,442 | 5,482 | 3,119 | 7,920 | 7,920 | 6,300 | 6,489 | 6,683 |
| Oxygen | 1,125 | 1,084 | 1,112 | 2,820 | 1,500 | 2,000 | 2,060 | 2,121 |
| Disposable Supplies | 8,283 | 7,791 | 7,927 | 11,400 | 11,400 | 11,400 | 11,742 | 12,094 |
| Small Equipment | 4,787 | 9,817 | 2,473 | 3,900 | 3,900 | 3,900 | 36,854 | 36,909 |
| Maintenance Supplies | 91 | - | - | 300 | 300 | 300 | 309 | 318 |
| Miscellaneous Expense | 404 | 1,003 | 336 | 1,500 | 1,500 | 1,000 | 1,545 | 1,591 |
| Total Services/Supplies | \$ 79,772 | \$107,702 | \$112,481 | \$ 165,258 | \$ 152,433 | \$ 172,559 | \$ 202,890 | \$ 210,079 |
| Capital | | | | | | | | |
| Capital Outlay | 40,818 | 16,086 | 44,097 | 102,667 | 109,452 | - | - | - |
| Total Capital | \$ 40,818 | \$ 16,086 | \$ 44,097 | \$ 102,667 | \$ 109,452 | \$ - | \$ - | \$ - |
| Total Expenditures | \$865,699 | \$923,247 | \$979,623 | \$1,090,360 | \$1,125,818 | \$1,117,128 | \$ 1,163,433 | \$1,186,906 |

| Fire | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ - | \$ - | \$ 537,947 | \$ 558,792 | \$ 562,718 | \$ 642,064 | \$ 655,061 | \$ 668,323 |
| Overtime | - | - | 68,555 | 50,122 | 72,000 | 73,688 | 73,688 | 73,688 |
| Longevity | - | - | 5,599 | 5,879 | 5,856 | 6,566 | 7,226 | 7,886 |
| Stipend | - | - | 6,313 | - | - | - | - | - |
| Certification | - | - | 4,988 | 4,950 | 4,550 | 4,950 | 4,950 | 4,950 |
| Retirement | - | - | 79,312 | 81,248 | 83,243 | 90,511 | 92,187 | 93,895 |
| Medical Insurance | - | - | 61,919 | 62,650 | 63,360 | 74,126 | 74,126 | 74,126 |
| Dental Insurance | - | - | 4,373 | 4,285 | 4,753 | 5,985 | 5,985 | 5,985 |
| Vision Insurance | - | - | 429 | 433 | 554 | 536 | 536 | 536 |
| Life Insurance & Others | - | - | 2,853 | 3,746 | 3,087 | 4,068 | 4,068 | 4,068 |
| Social Security Taxes | - | - | 34,596 | 37,565 | 39,977 | 44,123 | 44,941 | 45,774 |
| Medicare Taxes | - | - | 8,084 | 8,785 | 9,349 | 10,319 | 10,510 | 10,705 |
| Unemployment Taxes | - | - | 158 | 1,424 | 1,717 | 1,628 | 1,628 | 1,628 |
| Workers' Compensation | - | - | 7,885 | 10,139 | 8,865 | 11,269 | 11,495 | 11,725 |
| Pre-Employment Physicals/Testing | - | - | 2,917 | 4,600 | 4,300 | 7,794 | 8,027 | 8,268 |
| Tuition Reimbursement | - | - | 2,184 | 5,075 | 5,075 | 9,600 | 10,000 | 12,000 |
| Total Personnel | \$ - | \$ - | \$ 828,111 | \$ 839,693 | \$ 869,404 | \$ 987,227 | \$ 1,004,428 | \$ 1,023,557 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | - | - | 2,327 | - | 125 | 3,000 | 3,000 | 3,000 |
| Software & Support | - | - | 608 | 6,943 | 5,544 | 12,813 | 12,888 | 12,965 |
| Advertising | - | - | 398 | 500 | 500 | 750 | 750 | 750 |
| Printing | - | - | 265 | 250 | 250 | 250 | 257 | 265 |
| Radios | - | - | 167 | - | - | - | - | - |
| Schools & Training | - | - | 3,825 | 15,670 | 14,000 | 24,090 | 23,434 | 25,624 |
| Electricity | - | - | 6,446 | 8,140 | 7,300 | 8,000 | 8,400 | 8,800 |
| Water | - | - | 2,758 | 4,648 | 3,167 | 3,800 | 4,000 | 4,200 |
| Telephone | - | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | - | - | 11,235 | 13,245 | 13,046 | 8,925 | 9,104 | 9,286 |
| Building Maintenance | - | - | 13,758 | 16,750 | 16,700 | 18,000 | 18,465 | 18,943 |
| Vehicle Maintenance | - | - | 23,053 | 46,000 | 46,000 | 48,500 | 49,975 | 51,494 |
| Equipment Maintenance | - | - | 5,214 | 17,240 | 17,100 | 21,900 | 19,115 | 20,244 |
| Emergency Management | - | - | 1,919 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Dispatch - Denton County | - | - | 2,376 | 2,723 | 3,046 | 3,481 | 3,655 | 4,204 |
| Dues & Membership | - | - | 15,404 | 19,295 | 19,243 | 20,417 | 21,889 | 21,889 |
| Flags & Repairs | - | - | 3,311 | 3,500 | 2,000 | 9,419 | - | - |
| Travel & Per Diem | - | - | 1,979 | 7,066 | 7,280 | 13,507 | 14,006 | 14,426 |
| Meetings | - | - | 71 | - | - | - | - | - |
| Safety Programs | - | - | 3,375 | - | - | - | - | - |
| Inspection Fees | - | - | - | - | - | - | - | - |
| Office Supplies | - | - | 815 | 250 | 290 | 250 | 258 | 265 |
| Printer Supplies | - | - | - | 1,400 | 1,400 | 1,400 | 1,442 | 1,485 |
| Postage | - | - | 57 | 50 | 50 | 100 | 103 | 109 |
| Publications/Books/Subscriptions | - | - | 350 | 350 | 200 | 350 | 360 | 372 |
| Fuel | - | - | 15,614 | 13,613 | 9,000 | 13,933 | 14,350 | 14,781 |
| Uniforms | - | - | 9,266 | 6,687 | 6,500 | 5,907 | 6,084 | 6,266 |
| Medical Control | - | - | - | - | - | - | - | - |
| Pharmacy | - | - | 158 | - | - | - | - | - |
| Oxygen | - | - | - | - | - | - | - | - |
| Safety Equipment/Protective Clothing | - | - | 27,815 | 30,200 | 30,000 | 31,600 | 33,064 | 34,644 |
| Disposable Supplies | - | - | - | - | - | - | - | - |
| Small Equipment | - | - | 17,681 | 5,000 | 5,499 | 8,300 | 5,150 | 5,300 |
| Hardware | - | - | - | 1,100 | 850 | 4,200 | 3,358 | 2,167 |
| Maintenance Supplies | - | - | 410 | 1,500 | 1,400 | 1,500 | 1,545 | 1,592 |
| Miscellaneous Expense | - | - | 767 | 6,000 | 5,000 | 6,000 | 6,180 | 6,365 |
| Programs & Special Projects | - | - | 3,206 | 13,750 | 13,000 | 15,300 | 14,572 | 14,904 |
| Total Services/Supplies | \$ - | \$ - | \$ 174,626 | \$ 242,870 | \$ 229,490 | \$ 286,692 | \$ 276,404 | \$ 285,340 |
| Capital | | | | | | | | |
| Capital Outlay | - | - | 28,962 | - | - | - | 27,250 | - |
| Total Capital | \$ - | \$ - | \$ 28,962 | \$ - | \$ - | \$ - | \$ 27,250 | \$ - |
| Total Expenditures | \$ - | \$ - | \$ 1,031,700 | \$ 1,082,563 | \$ 1,098,895 | \$ 1,273,919 | \$ 1,308,082 | \$ 1,308,897 |

| Streets | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 129,912 | \$ 136,318 | \$ 164,319 | \$ 144,414 | \$ 124,668 | \$ 31,836 | \$ 32,473 | \$ 33,123 |
| Overtime | 1,859 | 1,525 | 1,412 | 3,000 | 1,223 | 2,000 | 2,000 | 2,000 |
| Longevity | 1,961 | 1,748 | 1,928 | 826 | 762 | 84 | 120 | 156 |
| Stipend | 2,015 | 1,710 | 1,850 | - | - | - | - | - |
| Retirement | 18,906 | 18,327 | 22,254 | 19,268 | 16,351 | 4,427 | 4,515 | 4,605 |
| Medical Insurance | 18,053 | 16,667 | 14,596 | 18,479 | 15,915 | - | - | - |
| Dental Insurance | 1,281 | 1,438 | 1,664 | 1,854 | 1,809 | 515 | 515 | 515 |
| Vision Insurance | 273 | 271 | 170 | 178 | 177 | 41 | 41 | 41 |
| Life Insurance & Other | 1,091 | 1,143 | 952 | 940 | 723 | 233 | 233 | 233 |
| Social Security Taxes | 7,676 | 8,160 | 9,916 | 9,191 | 7,852 | 2,103 | 2,145 | 2,187 |
| Medicare Taxes | 1,795 | 1,908 | 2,314 | 2,149 | 1,836 | 492 | 502 | 512 |
| Unemployment Taxes | (1) | 540 | 71 | 445 | 550 | 103 | 103 | 103 |
| Workers' Compensation | 3,927 | 3,473 | 2,874 | 5,688 | 4,973 | 1,933 | 1,971 | 2,011 |
| Pre-Employment Physicals/Testing | 10 | 207 | 303 | - | 248 | - | - | - |
| Total Personnel | \$ 188,757 | \$ 193,437 | \$ 224,622 | \$ 206,432 | \$ 177,087 | \$ 43,767 | \$ 44,618 | \$ 45,486 |
| Services/Supplies | | | | | | | | |
| Professional Services-PID Utility | - | 2,419 | - | - | - | - | - | - |
| Schools & Training | 785 | 76 | 1,104 | 1,224 | 800 | 2,336 | 2,061 | 2,061 |
| Electricity | 145,878 | 149,454 | 145,589 | 181,500 | 148,800 | 163,680 | 172,000 | 180,000 |
| Water | - | 599 | 1,428 | - | - | - | - | - |
| Communications/Pagers/Mobiles | 1,877 | 2,025 | 2,611 | 1,900 | 2,090 | 2,466 | 2,515 | 2,566 |
| Property Maintenance | - | - | 867 | - | - | - | - | - |
| Vehicle Maintenance | - | 9 | - | - | - | - | - | - |
| Equipment Maintenance | 1,019 | 2,296 | 2,569 | 3,000 | 3,000 | 2,000 | 2,000 | 2,000 |
| Signs & Markings | - | 58 | 21 | - | - | - | - | - |
| Dues & Membership | 294 | 403 | 204 | 642 | - | - | - | - |
| Travel & Per Diem | 592 | - | - | 1,228 | - | 1,000 | 1,000 | 1,000 |
| Meetings | - | 109 | 20 | 150 | 150 | 150 | 150 | 150 |
| Office Supplies | 117 | 532 | 272 | 300 | 300 | 300 | 300 | 300 |
| Postage | 2 | 0 | 7 | 100 | 100 | 100 | 100 | 100 |
| Uniforms | 1,655 | 2,877 | 1,428 | 2,355 | 2,355 | 2,805 | 2,355 | 2,355 |
| Small Tools | 1,612 | 2,178 | 1,014 | - | 160 | 160 | 160 | 160 |
| Total Services/Supplies | \$ 153,831 | \$ 163,035 | \$ 157,134 | \$ 192,399 | \$ 157,755 | \$ 174,997 | \$ 182,641 | \$ 190,692 |
| Capital Outlay | - | - | - | - | - | - | - | - |
| Capital Outlay | 55,181 | - | - | - | - | - | - | - |
| Total Capital | \$ 55,181 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 397,770 | \$ 356,472 | \$ 381,756 | \$ 398,831 | \$ 334,843 | \$ 218,764 | \$ 227,259 | \$ 236,178 |

| Parks | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 387,421 | \$ 496,451 | \$ 533,362 | \$ 555,058 | \$ 546,852 | \$ 593,986 | \$ 605,865 | \$ 617,983 |
| Overtime | 18,772 | 23,638 | 10,135 | 15,000 | 8,236 | 20,000 | 20,000 | 20,000 |
| Longevity | 3,490 | 4,010 | 4,538 | 4,299 | 4,166 | 4,544 | 5,309 | 6,074 |
| Stipend | 7,375 | 7,875 | 8,525 | - | - | - | - | - |
| Certification | 1,792 | 2,443 | 2,300 | 1,500 | 1,100 | 2,100 | 2,100 | 2,100 |
| Retirement | 58,264 | 67,244 | 68,800 | 70,423 | 49,490 | 75,905 | 77,459 | 79,042 |
| Medical Insurance | 63,009 | 64,728 | 71,121 | 83,408 | 93,829 | 97,709 | 97,709 | 97,709 |
| Dental Insurance | 4,287 | 5,500 | 4,248 | 5,106 | 6,060 | 6,441 | 6,441 | 6,441 |
| Vision Insurance | 986 | 1,095 | 604 | 762 | 811 | 796 | 796 | 796 |
| Life Insurance & Other | 3,516 | 4,631 | 3,120 | 3,734 | 3,316 | 4,006 | 4,006 | 4,006 |
| Social Security Taxes | 24,212 | 31,619 | 33,387 | 35,703 | 34,742 | 38,169 | 38,953 | 39,752 |
| Medicare Taxes | 5,663 | 7,395 | 7,804 | 8,350 | 8,125 | 8,927 | 9,110 | 9,297 |
| Unemployment Taxes | 135 | 2,399 | 585 | 2,309 | 2,596 | 2,394 | 2,394 | 2,394 |
| Workers' Compensation | 11,680 | 10,730 | 10,898 | 13,332 | 12,092 | 13,807 | 14,083 | 14,365 |
| Pre-Employment Physicals/Testing | 316 | 940 | 1,076 | - | 48 | - | - | - |
| Total Personnel | \$ 590,919 | \$ 730,698 | \$ 760,502 | \$ 798,984 | \$ 771,465 | \$ 868,784 | \$ 884,225 | \$ 899,959 |
| Services/Supplies | | | | | | | | |
| Software & Support | 453 | - | - | - | - | - | - | - |
| Advertising | 2,681 | 290 | 916 | 500 | 859 | 500 | 500 | 500 |
| Schools & Training | 4,041 | 1,845 | 2,613 | 2,105 | 2,830 | 4,740 | 4,240 | 4,310 |
| Electricity | 30,134 | 35,804 | 39,445 | 45,980 | 53,911 | 55,461 | 58,233 | 61,145 |
| Water | 61,067 | 122,475 | 155,498 | 195,858 | 189,979 | 227,973 | 239,371 | 251,340 |
| Communications/Pagers/Mobiles | 7,896 | 10,413 | 9,320 | 7,300 | 5,866 | 10,303 | 10,509 | 10,719 |
| Property Maintenance | 137,545 | 239,546 | 229,871 | 235,400 | 188,400 | 239,680 | 209,690 | 210,386 |
| Building Maintenance | 3,639 | 3,066 | 985 | 1,000 | 1,000 | 3,500 | 1,000 | 1,000 |
| Vehicle Maintenance | 10,441 | 12,649 | 16,259 | 8,955 | 18,561 | 13,905 | 14,124 | 14,397 |
| Equipment Maintenance | 10,942 | 5,001 | 16,469 | 10,500 | 10,500 | 10,500 | 11,000 | 11,500 |
| Independent Labor | - | 70,320 | 89,977 | 104,312 | 85,146 | 94,632 | 96,564 | 98,546 |
| Storage Rental | 14,903 | 11,018 | 11,589 | 7,008 | 10,708 | 6,204 | 6,204 | 6,304 |
| Portable Toilets | - | 3,126 | 2,540 | 3,405 | 4,226 | 3,405 | 3,507 | 3,612 |
| Dues & Membership | 811 | 2,153 | 200 | 470 | 300 | 1,030 | 1,050 | 1,070 |
| Travel & Per Diem | 1,935 | 3,390 | 684 | 120 | 1,390 | 1,540 | 1,540 | 1,600 |
| Meetings | 995 | 156 | 247 | 750 | 750 | 750 | 750 | 750 |
| Safety Program | 703 | 1,055 | - | - | - | - | - | - |
| Tree City | - | 9,926 | 2,625 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Office Supplies | 520 | 1,008 | 460 | 500 | 500 | 500 | 300 | 300 |
| Postage | 46 | 32 | - | 25 | 30 | 25 | 25 | 25 |
| Publications/Books/Subscriptions | 714 | 509 | 444 | 500 | 500 | 700 | 700 | 700 |
| Fuel | 13,789 | 13,514 | 17,379 | 15,875 | 15,000 | 20,350 | 20,757 | 21,172 |
| Uniforms | 6,979 | 9,422 | 5,211 | 8,420 | 9,432 | 8,172 | 8,335 | 8,501 |
| Median Banners | - | - | - | - | - | - | - | - |
| Small Tools | 6,867 | 10,393 | 6,511 | 15,000 | 10,000 | 11,675 | 12,000 | 12,500 |
| Safety Equipment | 4,976 | 2,981 | 1,367 | 2,250 | 3,500 | 3,765 | 3,840 | 3,916 |
| Furniture/Equipment <\$5,000 | - | 6,309 | - | - | - | - | - | - |
| Miscellaneous Expense | 3,817 | 1,181 | 112 | - | - | - | - | - |
| Total Services/Supplies | \$ 325,893 | \$ 577,580 | \$ 610,723 | \$ 676,233 | \$ 623,388 | \$ 729,310 | \$ 714,239 | \$ 734,293 |
| Capital | | | | | | | | |
| Capital Outlay | 52,106 | 32,191 | 376,886 | 66,898 | 102,589 | - | - | - |
| Total Capital | \$ 52,106 | \$ 32,191 | \$ 376,886 | \$ 66,898 | \$ 102,589 | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 968,919 | \$ 1,340,468 | \$ 1,748,111 | \$ 1,542,115 | \$ 1,497,441 | \$ 1,598,094 | \$ 1,598,464 | \$ 1,634,252 |

| Recreation | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 296,585 | \$ 314,555 | \$ 321,067 | \$ 306,389 | \$ 283,275 | \$ 337,953 | \$ 344,712 | \$ 351,606 |
| Overtime | 2,300 | 834 | 3,028 | 3,800 | - | 3,800 | 3,800 | 3,800 |
| Longevity | 901 | 1,144 | 1,183 | 695 | 559 | 795 | 942 | 1,089 |
| Stipend | 1,575 | 1,575 | 1,688 | - | - | - | - | - |
| Certification | - | - | 100 | - | 600 | 2,880 | 2,880 | 2,880 |
| Retirement | 19,373 | 19,156 | 16,465 | 17,091 | 36,720 | 18,300 | 18,671 | 19,048 |
| Medical Insurance | 12,929 | 13,912 | 10,760 | 14,460 | 14,704 | 19,227 | 19,227 | 19,227 |
| Dental Insurance | 990 | 1,056 | 690 | 1,006 | 1,141 | 1,701 | 1,701 | 1,701 |
| Vision Insurance | 199 | 193 | 84 | 102 | 122 | 148 | 148 | 148 |
| Life Insurance & Other | 1,134 | 1,197 | 654 | 947 | 728 | 1,000 | 1,000 | 1,000 |
| Social Security Taxes | 18,374 | 19,251 | 19,874 | 19,368 | 17,635 | 21,417 | 21,845 | 22,281 |
| Medicare Taxes | 4,297 | 4,502 | 4,638 | 4,530 | 4,124 | 5,009 | 5,109 | 5,211 |
| Unemployment Taxes | 488 | 3,454 | 330 | 1,685 | 1,642 | 1,777 | 1,779 | 1,780 |
| Workers' Compensation | 6,589 | 6,831 | 6,314 | 7,359 | 6,434 | 8,117 | 8,280 | 8,445 |
| Pre-Employment Physicals/Testing | 2,814 | 3,617 | 4,934 | 2,705 | 1,660 | 2,705 | 2,705 | 2,705 |
| Total Personnel | \$ 368,548 | \$ 391,276 | \$ 391,808 | \$ 380,137 | \$ 369,344 | \$ 424,829 | \$ 432,799 | \$ 440,921 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | - | - | 4,974 | 3,600 | 2,500 | 4,450 | 4,450 | 4,450 |
| Software & Support | 3,480 | 3,847 | 3,516 | 2,940 | 3,300 | 3,027 | 3,042 | 3,057 |
| Health Inspections | - | - | - | 300 | 300 | 300 | 300 | 300 |
| Advertising | 1,920 | 2,085 | 5,708 | 2,609 | 1,687 | 4,012 | 2,784 | 3,762 |
| Printing | 2,701 | 3,321 | 6,497 | 3,000 | 2,250 | 1,000 | 1,000 | 1,200 |
| Schools & Training | 1,849 | 2,043 | 5,626 | 5,505 | 8,285 | 7,975 | 6,385 | 6,190 |
| Service Charges & Fees | 12,605 | 10,772 | 10,387 | 10,800 | 10,800 | 10,800 | 10,800 | 10,800 |
| Electricity | 14,323 | 13,779 | 18,481 | 20,900 | 23,000 | 25,300 | 26,565 | 27,893 |
| Water | 10,936 | 23,649 | 37,556 | 52,000 | 45,000 | 52,200 | 54,810 | 57,551 |
| Telephone | 1,704 | 1,733 | 1,699 | 1,807 | 1,807 | - | - | - |
| Communications/Pagers/Mobiles | 2,577 | 3,126 | 3,019 | 2,050 | 2,094 | 4,562 | 4,653 | 4,746 |
| Property Maintenance | 13,890 | 7,779 | 15,926 | 8,000 | 13,380 | 24,820 | 14,580 | 14,880 |
| Independent Labor | 309 | - | - | - | - | - | - | - |
| Equipment rental/Lease | 480 | 7,800 | 7,262 | 8,400 | 8,400 | 8,600 | 8,800 | 9,000 |
| Dues & Membership | 7,231 | 5,415 | 7,185 | 5,930 | 5,885 | 7,295 | 7,295 | 7,295 |
| Travel & Per Diem | 5,796 | 3,864 | 3,035 | 2,878 | 2,778 | 3,013 | 3,063 | 3,113 |
| Meetings | 870 | 529 | 791 | 800 | 750 | 850 | 850 | 850 |
| Field Trips | 13,105 | 7,472 | 7,526 | 8,200 | 8,200 | 8,400 | 8,600 | 8,800 |
| Office Supplies | 1,678 | 955 | 2,196 | 1,700 | 2,485 | 2,000 | 1,650 | 1,650 |
| Postage | 1,324 | 1,348 | 2,619 | 2,000 | 2,606 | 2,606 | 2,606 | 2,606 |
| Publications/Books/Subscriptions | 273 | 169 | 40 | 200 | 200 | 200 | 200 | 200 |
| Fuel | - | 16 | 8 | - | - | 1,875 | 1,875 | 1,875 |
| Uniforms | 9,310 | 7,868 | 9,426 | 10,134 | 9,730 | 9,750 | 9,770 | 9,790 |
| Chemicals | 17,091 | 18,177 | 21,208 | 18,000 | 18,000 | 22,000 | 22,440 | 22,888 |
| Concessions | 8,382 | 9,452 | 8,636 | 9,500 | 9,500 | 9,500 | 9,500 | 9,500 |
| Program Supplies | 2,391 | 4,284 | 4,163 | 4,300 | 5,020 | 4,600 | 4,900 | 4,900 |
| Special Events | 2,758 | 1,529 | 1,503 | 1,105 | - | - | - | - |
| Community Events | 150 | - | 588 | - | - | 1,200 | 1,200 | 1,200 |
| Safety Equipment | 1,170 | 892 | 2,530 | 1,170 | 1,100 | 1,170 | 1,620 | 1,170 |
| Small Equipment | 448 | 691 | - | 300 | 300 | 4,250 | 250 | 250 |
| Furniture/Equipment <\$5,000 | 7,279 | 4,445 | 6,945 | 5,900 | 4,712 | 5,900 | 4,600 | 4,700 |
| Hardware | 3,561 | 2,356 | 314 | - | 1,700 | 4,000 | - | - |
| Maintenance Supplies | 2,744 | 1,339 | 1,235 | 1,260 | 1,956 | 1,350 | 1,386 | 1,423 |
| Miscellaneous Expenses | 92 | 1,277 | 182 | 300 | 300 | 300 | 300 | 300 |
| Total Services/Supplies | \$ 152,431 | \$ 152,012 | \$ 200,779 | \$ 195,588 | \$ 198,025 | \$ 237,305 | \$ 220,274 | \$ 226,339 |
| Capital | | | | | | | | |
| Capital Outlay | - | 89,074 | 83,406 | 11,608 | 12,000 | - | - | - |
| Total Capital | \$ - | \$ 89,074 | \$ 83,406 | \$ 11,608 | \$ 12,000 | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 520,979 | \$ 632,364 | \$ 675,994 | \$ 587,333 | \$ 579,368 | \$ 662,134 | \$ 653,073 | \$ 667,260 |

| Community Events | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Services/Supplies | | | | | | | | |
| Advertising | \$ 1,814 | \$ 2,175 | \$ 777 | \$ 1,300 | \$ 1,740 | \$ 4,700 | \$ 1,800 | \$ 1,800 |
| Printing | - | - | 50 | 1,200 | 50 | 600 | 600 | 600 |
| Schools & Training | 200 | - | - | - | - | - | - | - |
| Event Rentals | 8,273 | 10,695 | 23,816 | 35,424 | 14,547 | 21,688 | 23,017 | 23,469 |
| Dues & Membership | 205 | - | - | - | - | - | - | - |
| Travel & Per Diem | 485 | 480 | - | - | - | - | - | - |
| Uniforms | - | 1,029 | - | - | - | - | - | - |
| Program Supplies | 7,384 | 11,517 | 9,089 | 9,695 | 6,020 | 10,750 | 10,956 | 11,168 |
| Miscellaneous Expense | 647 | 259 | 274 | - | 274 | - | - | - |
| Total Services/Supplies | \$ 19,008 | \$ 26,155 | \$ 34,006 | \$ 47,619 | \$ 22,631 | \$ 37,738 | \$ 36,373 | \$ 37,037 |
| Total Expenditures | \$ 19,008 | \$ 26,155 | \$ 34,006 | \$ 47,619 | \$ 22,631 | \$ 37,738 | \$ 36,373 | \$ 37,037 |

| Community Development | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|--------------------------|--------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 270,692 | \$ 323,740 | \$ 300,808 | \$ 363,334 | \$ 310,579 | \$ 363,291 | \$ 370,557 | \$ 377,968 |
| Overtime | 7,190 | 11,607 | 1,221 | 5,000 | 117 | 5,000 | 5,000 | 5,000 |
| Longevity | 1,530 | 1,805 | 2,465 | 2,310 | 2,168 | 1,065 | 1,335 | 1,605 |
| Stipend | 4,000 | 3,563 | 5,250 | - | - | - | - | - |
| Certification | - | - | - | - | - | 600 | 600 | 600 |
| Retirement | 39,395 | 44,189 | 40,620 | 48,175 | 40,391 | 48,288 | 49,272 | 50,275 |
| Medical Insurance | 32,705 | 33,951 | 32,335 | 39,882 | 35,723 | 52,845 | 52,845 | 52,845 |
| Dental Insurance | 2,220 | 2,569 | 1,708 | 2,556 | 2,346 | 3,722 | 3,722 | 3,722 |
| Vision Insurance | 491 | 537 | 279 | 365 | 331 | 377 | 377 | 377 |
| Life Insurance & Other | 2,348 | 2,822 | 1,727 | 2,330 | 1,673 | 2,300 | 2,300 | 2,300 |
| Social Security Taxes | 16,977 | 20,563 | 18,756 | 22,980 | 19,398 | 22,937 | 23,404 | 23,881 |
| Medicare Taxes | 3,971 | 4,809 | 4,381 | 5,374 | 4,537 | 5,364 | 5,474 | 5,585 |
| Unemployment Taxes | 90 | 983 | 246 | 1,026 | 972 | 1,026 | 1,026 | 1,026 |
| Workers' Compensation | 2,617 | 8,727 | 8,330 | 1,946 | 1,701 | 4,601 | 4,693 | 4,786 |
| Pre-Employment Physicals/Testing | 65 | - | 17 | - | - | - | - | - |
| Total Personnel | \$ 384,291 | \$ 459,864 | \$ 418,145 | \$ 495,278 | \$ 419,935 | \$ 511,416 | \$ 520,605 | \$ 529,970 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | 21,431 | - | 500 | - | - | - | - | - |
| Engineering | 77,544 | 86,838 | 54,027 | 90,000 | 90,000 | 90,000 | 75,000 | 75,000 |
| Plan Review Services | 2,145 | - | - | - | - | - | - | - |
| Appraisal | - | - | 3,000 | - | - | - | - | - |
| Health Inspections | 6,025 | 6,325 | 6,300 | 7,300 | 4,000 | 4,500 | 4,719 | 4,955 |
| Inspection Services | - | - | 7,990 | 25,500 | 10,370 | 25,500 | 25,500 | 25,500 |
| Advertising | 3,322 | 2,642 | 1,293 | 2,500 | 600 | 1,000 | 1,000 | 1,000 |
| Printing | 795 | 57 | 199 | 600 | 600 | 600 | 600 | 600 |
| Computer Mapping | - | - | - | - | - | - | - | - |
| Abatements | 340 | 3,930 | 621 | 3,000 | 2,000 | 3,000 | 3,000 | 3,000 |
| Schools & Training | 2,499 | 1,569 | 3,225 | 3,005 | 2,430 | 4,230 | 3,685 | 3,685 |
| Service Charges & Fees | - | 2 | - | - | - | - | - | - |
| Trash Removal/Recycling | - | - | 59 | - | - | - | - | - |
| Communications/Pagers/Mobiles | 5,065 | 4,198 | 3,334 | 2,950 | 2,908 | 3,840 | 3,917 | 3,995 |
| Vehicle Maintenance | 2,412 | 486 | 1,886 | 2,005 | 1,200 | 1,225 | 1,250 | 2,575 |
| Dues & Membership | 581 | 1,127 | 146 | 1,010 | 1,050 | 1,379 | 1,050 | 1,050 |
| Travel & Per Diem | 1,133 | 435 | 1,097 | 200 | 1,123 | 200 | 200 | 200 |
| Meetings | 46 | 76 | 33 | 250 | 75 | 250 | 250 | 250 |
| Plat Filing Fees | 388 | 222 | 263 | 700 | 200 | 700 | 700 | 700 |
| Office Supplies | 1,810 | 1,410 | 1,603 | 1,500 | 1,081 | 1,200 | 1,000 | 1,000 |
| Postage | 782 | 1,053 | 461 | - | 500 | 500 | 500 | 500 |
| Publications/Books/Subscriptions | 547 | 1,884 | 221 | 1,000 | 500 | 1,000 | 2,000 | 1,000 |
| Fuel | 3,180 | 2,204 | 2,028 | 3,250 | 1,700 | 3,000 | 3,060 | 3,121 |
| Uniforms | 1,290 | 1,667 | 510 | 1,635 | 510 | 1,635 | 1,635 | 1,635 |
| Miscellaneous Expense | 410 | 519 | 69 | 600 | 600 | 600 | 600 | 600 |
| Total Services/Supplies | \$ 131,745 | \$ 116,643 | \$ 88,866 | \$ 147,005 | \$ 121,447 | \$ 144,359 | \$ 129,666 | \$ 130,366 |
| Capital | | | | | | | | |
| Capital Outlay | 46,461 | - | - | - | - | - | - | - |
| Total Capital | \$ 46,461 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 562,496 | \$ 576,508 | \$ 507,011 | \$ 642,283 | \$ 541,382 | \$ 655,775 | \$ 650,271 | \$ 660,336 |

| Finance | FY 2015 | FY 2016 | FY 2017 | FY 2018 | FY 2018 | FY 2019 | FY 2020 | FY 2021 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | ACTUAL | ACTUAL | ACTUAL | BUDGET | ESTIMATE | PROPOSED | PROJECTED | PROJECTED |
| Personnel | | | | | | | | |
| Salaries | \$ 184,716 | \$ 207,446 | \$ 240,797 | \$ 279,789 | \$ 274,468 | \$ 324,542 | \$ 331,033 | \$ 337,654 |
| Overtime | - | - | - | - | - | - | - | - |
| Longevity | 200 | 390 | 670 | 1,005 | 975 | 1,268 | 1,538 | 1,808 |
| Stipend | 1,500 | 2,250 | 3,300 | - | - | - | - | - |
| Certification | - | - | - | - | - | 2,400 | 2,400 | 2,400 |
| Retirement | 20,371 | 27,239 | 31,655 | 36,496 | 35,560 | 42,840 | 43,722 | 44,621 |
| Medical Insurance | 17,652 | 19,812 | 22,870 | 31,749 | 28,298 | 34,089 | 34,089 | 34,089 |
| Dental Insurance | 1,254 | 1,605 | 1,418 | 2,685 | 1,939 | 2,935 | 2,935 | 2,935 |
| Vision Insurance | 264 | 304 | 184 | 228 | 234 | 228 | 228 | 228 |
| Life Insurance & Other | 1,185 | 1,710 | 1,304 | 1,722 | 1,534 | 1,981 | 1,981 | 1,981 |
| Social Security Taxes | 8,494 | 12,276 | 14,422 | 17,409 | 17,077 | 20,349 | 20,768 | 21,195 |
| Medicare Taxes | 1,986 | 2,871 | 3,368 | 4,072 | 3,994 | 4,759 | 4,857 | 4,957 |
| Unemployment Taxes | 46 | 513 | 99 | 684 | 648 | 770 | 770 | 770 |
| Workers' Compensation | 424 | 449 | 447 | 709 | 620 | 823 | 839 | 856 |
| Pre-Employment Physicals/Testing | 74 | - | 125 | - | - | - | - | - |
| Total Personnel | \$ 238,167 | \$ 276,866 | \$ 320,659 | \$ 376,548 | \$ 365,347 | \$ 436,984 | \$ 445,160 | \$ 453,494 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | 5,645 | 7,497 | 10,687 | 31,500 | 30,368 | 15,400 | 15,600 | 14,960 |
| Auditing | 22,750 | 35,000 | 26,050 | 29,485 | 27,935 | 26,640 | 25,365 | 28,110 |
| Appraisal | 46,831 | 48,118 | 50,445 | 53,053 | 50,203 | 52,713 | 55,348 | 58,116 |
| Tax Administration | 3,291 | 3,444 | 3,596 | 3,869 | 4,104 | 4,268 | 4,439 | 4,617 |
| Advertising | 4,840 | 3,325 | 1,344 | 4,250 | 2,140 | 2,247 | 3,631 | 4,221 |
| Printing | 1,408 | 4,560 | 4,730 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Schools & Training | 4,646 | 1,697 | 3,667 | 2,975 | 2,830 | 7,010 | 5,430 | 3,870 |
| Service Charges & Fees | 12,566 | 8,966 | 9,624 | 10,950 | 14,100 | 10,800 | 11,538 | 11,538 |
| Communications/Pagers/Mobiles | 284 | 1,441 | 1,800 | 900 | 975 | 900 | 900 | 900 |
| Dues & Membership | 1,410 | 1,387 | 1,283 | 2,984 | 1,146 | 1,381 | 1,430 | 1,530 |
| Travel & Per Diem | 877 | 4,203 | 1,069 | 1,628 | 2,163 | 3,364 | 2,886 | 3,364 |
| Meetings | 160 | 181 | 336 | 150 | 300 | 300 | 300 | 300 |
| Office Supplies | 2,141 | 2,079 | 2,655 | 2,350 | 2,900 | 2,600 | 2,770 | 2,950 |
| Postage | 659 | 1,768 | 2,628 | 1,000 | 800 | 1,000 | 1,000 | 1,000 |
| Publications/Books/Subscriptions | - | - | - | 250 | 250 | 250 | 250 | 250 |
| Furniture/Equipment <\$5000 | 99 | - | - | - | - | - | - | - |
| Miscellaneous Expense | 0 | 110 | 2,224 | 240 | 420 | 420 | 420 | 420 |
| Total Services/Supplies | \$ 107,608 | \$ 123,776 | \$ 122,139 | \$ 146,584 | \$ 141,634 | \$ 130,293 | \$ 132,307 | \$ 137,146 |
| Total Expenditures | \$ 345,775 | \$ 400,642 | \$ 442,798 | \$ 523,132 | \$ 506,981 | \$ 567,277 | \$ 577,467 | \$ 590,640 |

| Municipal Court | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 52,058 | \$ 50,929 | \$ 55,513 | \$ 56,100 | \$ 55,087 | \$ 57,221 | \$ 58,365 | \$ 59,533 |
| Longevity | - | 145 | - | 100 | - | 165 | 225 | 285 |
| Stipend | 750 | 750 | 750 | - | - | - | - | - |
| Certifications | 1,934 | 1,116 | 1,200 | 1,200 | 1,100 | 1,200 | 1,200 | 1,200 |
| Retirement | 7,429 | 6,857 | 7,549 | 7,461 | 7,254 | 7,647 | 7,804 | 7,964 |
| Medical Insurance | 5,555 | 4,218 | 5,401 | 5,275 | 5,278 | 5,795 | 5,795 | 5,795 |
| Dental Insurance | 389 | 380 | 332 | 332 | 334 | 382 | 382 | 382 |
| Vision Insurance | 81 | 74 | 45 | 45 | 47 | 45 | 45 | 45 |
| Life Insurance & Other | 508 | 476 | 352 | 386 | 357 | 390 | 390 | 390 |
| Social Security Taxes | 3,381 | 3,277 | 3,582 | 3,559 | 3,484 | 3,632 | 3,707 | 3,783 |
| Medicare Taxes | 791 | 767 | 833 | 832 | 815 | 849 | 867 | 885 |
| Unemployment Taxes | 3 | 327 | 25 | 171 | 162 | 171 | 171 | 171 |
| Workers' Compensation | 114 | 113 | 109 | 142 | 124 | 145 | 148 | 151 |
| Total Personnel | \$ 72,993 | \$ 69,428 | \$ 75,692 | \$ 75,603 | \$ 74,041 | \$ 77,642 | \$ 79,099 | \$ 80,584 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | 1,321 | 507 | - | - | 600 | 3,000 | 3,000 | 3,000 |
| Judge's Compensation | 4,050 | 3,300 | 3,600 | 3,900 | 3,900 | 3,900 | 3,900 | 3,900 |
| Advertising | - | - | - | 500 | 500 | 500 | - | - |
| Printing | 923 | 1,100 | 1,308 | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 |
| Schools & Training | 288 | 119 | - | - | - | - | - | - |
| Jury Fees | 36 | - | - | - | - | - | - | - |
| Dues & Membership | - | 60 | 120 | 60 | 120 | 120 | 160 | 160 |
| Travel & Per Diem | - | 60 | 191 | - | - | - | - | - |
| Office Supplies | 347 | 392 | 212 | 500 | 500 | 250 | 250 | 250 |
| Postage | 460 | 415 | 231 | 200 | 200 | 200 | 200 | 200 |
| Publications/Books/Subscriptions | - | - | - | 50 | 50 | 50 | 50 | 50 |
| Furniture/Equipment <\$5000 | 200 | - | - | - | - | - | - | - |
| Miscellaneous Expense | 136 | 39 | 23 | 100 | 200 | 200 | 200 | 200 |
| Total Services/Supplies | \$ 7,762 | \$ 5,992 | \$ 5,685 | \$ 6,410 | \$ 7,170 | \$ 9,320 | \$ 8,860 | \$ 8,860 |
| Total Expenditures | \$ 80,754 | \$ 75,421 | \$ 81,377 | \$ 82,013 | \$ 81,211 | \$ 86,962 | \$ 87,959 | \$ 89,444 |

| Administrative Services | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 58,547 | \$ 83,561 | \$ 87,765 | \$ 229,199 | \$ 227,993 | \$ 255,757 | \$ 260,872 | \$ 266,089 |
| Overtime | - | - | - | - | 402 | 1,500 | 1,500 | 1,500 |
| Longevity | - | - | - | 146 | 148 | 218 | 368 | 518 |
| Stipend | - | - | 1,500 | - | - | - | - | - |
| Certifications | - | 800 | 600 | - | 450 | 3,000 | 3,000 | 3,000 |
| Retirement | 8,176 | 11,598 | 11,717 | 29,809 | 29,563 | 33,803 | 34,490 | 35,190 |
| Medical Insurance | 4,289 | 4,799 | 11,481 | 21,851 | 22,226 | 25,686 | 25,686 | 25,686 |
| Dental Insurance | 317 | 463 | 366 | 1,510 | 1,302 | 2,099 | 2,099 | 2,099 |
| Vision Insurance | 62 | 87 | 44 | 194 | 153 | 182 | 182 | 182 |
| Life Insurance & Other | 397 | 669 | 386 | 1,401 | 1,152 | 1,510 | 1,510 | 1,510 |
| Social Security Taxes | 3,476 | 5,420 | 5,637 | 14,219 | 14,198 | 16,056 | 16,383 | 16,716 |
| Medicare Taxes | 813 | 1,268 | 1,318 | 3,326 | 3,320 | 3,755 | 3,831 | 3,909 |
| Unemployment Taxes | (137) | 181 | 110 | 556 | 548 | 599 | 599 | 599 |
| Workers' Compensation | 116 | 163 | 195 | 959 | 838 | 648 | 661 | 674 |
| Pre-Employment Physicals/Testing | 605 | 65 | 69 | - | 15 | 4,000 | 4,000 | 4,000 |
| Auto Allowance | - | - | - | - | - | - | - | - |
| Employee Relations | 8,838 | 12,728 | 12,252 | 14,700 | 23,700 | 43,600 | 43,600 | 43,600 |
| Tuition Reimbursement | 9,163 | 10,616 | 4,299 | 15,000 | 15,000 | 11,400 | 11,800 | 13,800 |
| Employee Assistance Program | 2,103 | 2,514 | 1,898 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 |
| Flexible Benefits Administration | - | - | - | - | - | 2,400 | 2,400 | 2,400 |
| Total Personnel | \$ 96,766 | \$ 134,934 | \$ 139,637 | \$ 335,270 | \$ 343,409 | \$ 408,613 | \$ 415,381 | \$ 423,872 |
| Services/Supplies | | | | | | | | |
| Professional Outside Services | - | 14,524 | 24,072 | 31,100 | 31,600 | 31,610 | 32,795 | 33,981 |
| Physicals/Testing | 93 | 144 | - | - | - | - | - | - |
| Advertising | 761 | 618 | 300 | 4,350 | - | 1,150 | 1,150 | 1,150 |
| Printing | - | 447 | - | - | 500 | 1,000 | 1,000 | 1,000 |
| Schools & Training | 313 | 2,999 | 2,743 | 4,350 | 2,300 | 4,945 | 2,750 | 2,750 |
| Organizational Employee Training | - | - | - | 2,000 | 2,000 | 5,000 | 7,500 | 10,000 |
| Telephone | - | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | 656 | 992 | 750 | 1,680 | 1,744 | 2,700 | 2,700 | 2,700 |
| Dues & Membership | 320 | 874 | 706 | 1,025 | 620 | 1,225 | 1,300 | 1,350 |
| Travel & Per Diem | - | 1,496 | 787 | 3,250 | 790 | 5,650 | 3,800 | 3,800 |
| Meetings | - | 71 | 66 | - | - | 800 | 550 | 600 |
| Office Supplies | 837 | 2,087 | 1,319 | 500 | 569 | 900 | 900 | 900 |
| Postage | 116 | 31 | 24 | 100 | 100 | 300 | 300 | 300 |
| Publications/Books/Subscriptions | - | - | - | - | - | 100 | 100 | 100 |
| Furniture/Equipment <\$5000 | - | - | - | 2,000 | 1,000 | - | - | - |
| Miscellaneous Expenses | - | - | - | 180 | - | - | - | - |
| Total Services/Supplies | \$ 3,096 | \$ 24,282 | \$ 30,767 | \$ 50,535 | \$ 41,223 | \$ 55,380 | \$ 54,845 | \$ 58,631 |
| Total Expenditures | \$ 99,862 | \$ 159,216 | \$ 170,404 | \$ 385,805 | \$ 384,632 | \$ 463,993 | \$ 470,226 | \$ 482,503 |

| Information Services | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|---------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ 140,533 | \$ 159,799 | \$ 167,180 | \$ 155,563 | \$ 152,542 | \$ 158,683 | \$ 161,857 | \$ 165,094 |
| Longevity | 1,635 | 1,815 | 1,995 | 2,160 | 2,175 | 2,340 | 2,520 | 2,700 |
| Stipend | 1,500 | 1,500 | 1,850 | - | - | - | - | - |
| Certification | - | - | - | - | - | 900 | 900 | 900 |
| Retirement | 19,949 | 19,754 | 20,853 | 20,500 | 19,974 | 21,135 | 21,573 | 22,019 |
| Medical Insurance | 11,145 | 10,888 | 10,710 | 10,550 | 10,675 | 11,589 | 11,589 | 11,589 |
| Dental Insurance | 778 | 829 | 665 | 665 | 692 | 763 | 763 | 763 |
| Vision Insurance | 163 | 161 | 90 | 90 | 93 | 90 | 90 | 90 |
| Life Insurance & Other | 1,119 | 1,188 | 828 | 919 | 834 | 929 | 929 | 929 |
| Social Security Taxes | 8,907 | 10,087 | 10,632 | 9,779 | 9,592 | 10,039 | 10,247 | 10,459 |
| Medicare Taxes | 2,083 | 2,359 | 2,487 | 2,287 | 2,243 | 2,348 | 2,397 | 2,446 |
| Unemployment Taxes | 18 | 548 | 119 | 342 | 324 | 342 | 342 | 342 |
| Workers' Compensation | 313 | 394 | 354 | 394 | 344 | 402 | 410 | 418 |
| Total Personnel | \$ 188,142 | \$ 209,323 | \$ 217,762 | \$ 203,249 | \$ 199,490 | \$ 209,560 | \$ 213,617 | \$ 217,749 |
| Services/Supplies | | | | | | | | |
| Software & Support | 148,433 | 165,017 | 168,028 | 213,418 | 210,814 | 258,248 | 260,280 | 254,698 |
| Security | 1,232 | 376 | 1,370 | 1,350 | 1,672 | 2,257 | 2,257 | 2,257 |
| Schools & Training | 800 | 534 | 900 | 3,650 | 450 | 4,510 | 4,510 | 4,510 |
| Telephone | 5,889 | 6,269 | 5,577 | 1,000 | - | 1,000 | 1,000 | 1,000 |
| Communications/Pagers/Mobiles | 2,803 | 31,235 | 35,737 | 43,042 | 83,668 | 40,576 | 40,576 | 40,576 |
| Building Maintenance | - | - | - | - | - | - | - | - |
| Independent Labor | 1,523 | 846 | 1,336 | 30,000 | 7,500 | 23,400 | 23,400 | 23,400 |
| Copier Rental/Leases | 8,741 | 11,645 | 11,116 | 10,188 | 10,651 | 10,651 | 10,651 | 11,751 |
| Dues & Membership | 300 | 257 | 150 | 460 | 150 | 350 | 350 | 350 |
| Travel & Per Diem | 2,680 | 443 | 1,919 | 3,363 | 580 | 6,191 | 3,708 | 3,708 |
| Meetings | 67 | 25 | - | 122 | - | 122 | 122 | 122 |
| Office Supplies | 623 | 721 | 805 | 721 | 721 | 921 | 921 | 921 |
| Printer Supplies | 9,032 | 7,174 | 6,860 | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Postage | 539 | 16 | - | 300 | 31 | 300 | 300 | 350 |
| Publication/Books/Subscriptions | - | - | - | - | - | - | - | - |
| Uniforms | 156 | 83 | 108 | 195 | 125 | - | - | - |
| Hardware | 29,904 | 9,816 | 16,685 | 8,720 | 12,260 | 12,760 | 9,260 | 9,260 |
| Total Services/Supplies | \$ 212,723 | \$ 234,455 | \$ 250,589 | \$ 324,029 | \$ 336,122 | \$ 368,786 | \$ 364,835 | \$ 360,403 |
| Capital | | | | | | | | |
| Capital Outlay | 108,437 | 34,585 | 21,747 | 149,993 | 65,000 | - | - | - |
| Total Capital | \$ 108,437 | \$ 34,585 | \$ 21,747 | \$ 149,993 | \$ 65,000 | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 509,301 | \$ 478,364 | \$ 490,098 | \$ 677,271 | \$ 600,612 | \$ 578,346 | \$ 578,452 | \$ 578,152 |

| Facilities Maintenance | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Personnel | | | | | | | | |
| Salaries | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 39,998 | \$ 40,798 | \$ 41,614 |
| Overtime | - | - | - | - | - | 1,000 | 1,000 | 1,000 |
| Longevity | - | - | - | - | - | 110 | 170 | 230 |
| Stipend | - | - | - | - | - | - | - | - |
| Retirement | - | - | - | - | - | 5,235 | 5,347 | 5,462 |
| Medical Insurance | - | - | - | - | - | 8,071 | 8,071 | 8,071 |
| Dental Insurance | - | - | - | - | - | 859 | 859 | 859 |
| Vision Insurance | - | - | - | - | - | 69 | 69 | 69 |
| Life Insurance & Other | - | - | - | - | - | 293 | 293 | 293 |
| Social Security Taxes | - | - | - | - | - | 2,487 | 2,540 | 2,594 |
| Medicare Taxes | - | - | - | - | - | 582 | 594 | 607 |
| Unemployment Taxes | - | - | - | - | - | 171 | 171 | 171 |
| Workers' Compensation | - | - | - | - | - | 659 | 672 | 686 |
| Total Personnel | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 59,534 | \$ 60,584 | \$ 61,656 |
| Services/Supplies | | | | | | | | |
| Schools & Training | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 800 | \$ 800 | \$ 800 |
| Electricity | 10,171 | 11,004 | 11,569 | 35,000 | 58,335 | 62,520 | 64,750 | 66,980 |
| Water | 922 | 1,036 | 990 | 15,600 | 13,940 | 16,728 | 17,650 | 18,500 |
| Insurance | 54,292 | 53,323 | 66,263 | 70,150 | 85,042 | 94,397 | 95,000 | 97,000 |
| Building Maintenance | 16,362 | 15,827 | 11,989 | 20,000 | 16,400 | 17,598 | 17,649 | 17,701 |
| Equipment Maintenance | 468 | - | - | - | - | - | - | - |
| Cleaning Services | 14,755 | 17,292 | 18,951 | 48,000 | 40,600 | 55,200 | 57,400 | 59,600 |
| Kitchen Supplies | - | - | 2,806 | 8,000 | 4,000 | 8,000 | 8,000 | 8,000 |
| Travel & Per Diem | - | - | - | - | 200 | 200 | 200 | 200 |
| Office Supplies | - | - | - | 15,000 | 8,500 | 10,500 | 5,550 | 5,550 |
| Fuel | - | - | - | - | 2,680 | 4,500 | 4,590 | 4,682 |
| Vending Machine Supplies | - | - | - | - | - | 2,000 | 2,000 | 2,000 |
| Furniture/Equipment<\$5,000 | 9,668 | 59 | 13,144 | 5,000 | 5,000 | 5,000 | 3,000 | 1,000 |
| Maintenance Supplies | 1,427 | 989 | 1,617 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Total Services/Supplies | \$ 108,065 | \$ 99,528 | \$ 127,330 | \$ 219,250 | \$ 237,197 | \$ 279,943 | \$ 279,089 | \$ 284,513 |
| Total Expenditures | \$ 108,065 | \$ 99,528 | \$ 127,330 | \$ 219,250 | \$ 237,197 | \$ 339,477 | \$ 339,673 | \$ 346,169 |

| Capital Projects Fund | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 4,505,273 | \$ 1,694,546 | \$ 8,764,936 | \$ 5,186,363 | \$ 6,285,515 | \$ 6,285,515 | \$ 3,127,485 | \$ 6,673,845 |
| Revenue | | | | | | | | |
| Contributions/Grants | \$ 200,061 | \$ 26,237 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Interest Revenue | 2,066 | 28,335 | 83,988 | 20,000 | 80,000 | 60,000 | 30,000 | 80,000 |
| Miscellaneous Revenue | - | - | - | - | - | - | - | - |
| Intergovernmental Revenue | - | - | - | - | - | - | - | - |
| Prior Year Adjustment | - | - | - | - | - | - | - | - |
| Total Revenue | \$ 202,127 | \$ 54,572 | \$ 83,988 | \$ 20,000 | \$ 80,000 | \$ 60,000 | \$ 30,000 | \$ 80,000 |
| Expenditures | | | | | | | | |
| General Government | \$ 38,558 | \$ 13,602 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bond Issuance Costs | - | 198,650 | - | - | - | - | 50,000 | - |
| Capital Outlay | 2,974,296 | 3,010,864 | 7,850,206 | 2,908,740 | 536,000 | 3,218,030 | 1,433,640 | 1,679,400 |
| Total Expenditures | \$ 3,012,854 | \$ 3,223,116 | \$ 7,850,206 | \$ 2,908,740 | \$ 536,000 | \$ 3,218,030 | \$ 1,483,640 | \$ 1,679,400 |
| Other Sources (Uses) | | | | | | | | |
| Debt Proceeds | \$ - | \$ 9,455,000 | \$ 4,445,000 | \$ - | \$ - | \$ - | \$ 5,000,000 | \$ - |
| Bond Premium | - | 537,946 | 128,317 | - | - | - | - | - |
| Transfer In | - | 265,283 | 720,934 | - | 35,817 | - | - | - |
| Transfer Out | - | (19,295) | (7,454) | - | - | - | - | - |
| Total Other Sources (Uses) | \$ - | \$ 10,238,934 | \$ 5,286,797 | \$ - | \$ 35,817 | \$ - | \$ 5,000,000 | \$ - |
| Net Increase (Decrease) | \$(2,810,727) | \$ 7,070,390 | \$(2,479,421) | \$(2,888,740) | \$ (420,183) | \$(3,158,030) | \$ 3,546,360 | \$(1,599,400) |
| Ending Fund Balance | \$ 1,694,546 | \$ 8,764,936 | \$ 6,285,515 | \$ 2,297,623 | \$ 5,865,332 | \$ 3,127,485 | \$ 6,673,845 | \$ 5,074,445 |

| Debt Service | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 118,092 | \$ 118,542 | \$ 143,174 | \$ 289,351 | \$ 309,043 | \$ 453,559 | \$ 519,687 | \$ 609,312 |
| Revenue | | | | | | | | |
| Property Taxes | \$ 1,491,185 | \$ 1,688,798 | \$ 1,900,203 | \$ 2,083,707 | \$ 2,096,583 | \$ 2,246,564 | \$ 2,323,246 | \$ 2,374,947 |
| Property Taxes/Delinquent | 9,305 | 3,651 | 3,421 | 2,000 | 3,200 | 2,000 | 2,000 | 2,000 |
| Property Taxes/Penalty & Interest | 6,784 | 5,205 | 5,443 | 4,500 | 4,400 | 4,500 | 4,500 | 4,500 |
| Intergovernmental Transfer EDC | - | - | - | - | - | - | - | - |
| Interest Income | 350 | 3,032 | 7,940 | 2,000 | 12,000 | 10,000 | 10,000 | 10,000 |
| Total Revenue | \$ 1,507,624 | \$ 1,700,686 | \$ 1,917,007 | \$ 2,092,207 | \$ 2,116,183 | \$ 2,263,064 | \$ 2,339,746 | \$ 2,391,447 |
| Expenditures | | | | | | | | |
| Bond Principal | \$ 1,088,000 | \$ 1,378,000 | \$ 1,263,000 | \$ 1,563,000 | \$ 1,563,000 | \$ 1,718,000 | \$ 1,823,000 | \$ 1,938,000 |
| Bond Interest | 428,529 | 390,300 | 688,726 | 842,317 | 801,930 | 752,278 | 700,740 | 653,614 |
| Paying Agent Fees | 3,550 | 14,255 | 8,728 | 7,500 | 7,200 | 7,500 | 6,750 | 16,750 |
| Bond/CO Issuance cost | 42,736 | - | - | - | - | - | - | - |
| Total Expenditures | \$ 1,562,815 | \$ 1,782,555 | \$ 1,960,454 | \$ 2,412,817 | \$ 2,372,130 | \$ 2,477,778 | \$ 2,530,490 | \$ 2,608,364 |
| Other Sources (Uses) | | | | | | | | |
| Bond Proceeds | \$ 2,030,000 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Bond Proceeds- Premium | - | - | - | - | - | - | - | - |
| Refund Cost | (2,026,710) | - | - | - | - | - | - | - |
| Transfer In | 52,350 | 106,501 | 209,316 | 400,463 | 400,463 | 280,841 | 280,369 | 378,155 |
| Total Other Sources (Uses) | \$ 55,640 | \$ 106,501 | \$ 209,316 | \$ 400,463 | \$ 400,463 | \$ 280,841 | \$ 280,369 | \$ 378,155 |
| Net Increase (Decrease) | \$ 450 | \$ 24,632 | \$ 165,869 | \$ 79,853 | \$ 144,516 | \$ 66,128 | \$ 89,626 | \$ 161,238 |
| Ending Fund Balance | \$ 118,542 | \$ 143,174 | \$ 309,043 | \$ 369,204 | \$ 453,559 | \$ 519,687 | \$ 609,312 | \$ 770,550 |

| Capital Replacement | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ - | \$ 314,736 | \$ 501,610 | \$ 501,610 |
| Expenditures | | | | |
| Police Capital Replacement | \$ - | \$ - | \$ 150,200 | \$ 126,000 |
| EMS Capital Replacement | - | 126,452 | 136,252 | 312,000 |
| Streets Capital Replacement | - | - | - | - |
| Parks Capital Replacement | - | - | 61,500 | 31,500 |
| Recreation Capital Replacement | - | 128,985 | 78,200 | - |
| Community Development Replacement | - | - | - | - |
| Information Services Replacement | - | 59,150 | 126,150 | 61,400 |
| Total Expenditures | \$ - | \$ 314,587 | \$ 552,302 | \$ 530,900 |
| Other Sources (Uses) | | | | |
| Transfer In | \$ 314,736 | \$ 501,461 | \$ 552,302 | \$ 530,900 |
| Total Other Sources (Uses) | \$ 314,736 | \$ 501,461 | \$ 552,302 | \$ 530,900 |
| Net Increase (Decrease) | \$ 314,736 | \$ 186,874 | \$ 0 | \$ - |
| Ending Fund Balance | \$ 314,736 | \$ 501,610 | \$ 501,610 | \$ 501,610 |

| Court Security | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 22,293 | \$ 21,903 | \$ 20,571 | \$ 19,191 | \$ 19,893 | \$ 19,707 | \$ 19,157 | \$ 18,607 |
| Revenue | | | | | | | | |
| Municipal Court Security Fee | \$ 2,610 | \$ 2,620 | \$ 2,572 | \$ 2,000 | \$ 3,600 | \$ 3,600 | \$ 3,600 | \$ 3,600 |
| Total Revenue | \$ 2,610 | \$ 2,620 | \$ 2,572 | \$ 2,000 | \$ 3,600 | \$ 3,600 | \$ 3,600 | \$ 3,600 |
| Expenditures | | | | | | | | |
| Schools and Training | \$ - | \$ - | \$ 250 | \$ 1,200 | \$ 631 | \$ 550 | \$ 550 | \$ 550 |
| Small Equipment | - | 952 | - | - | - | - | - | - |
| Travel and Per Diem | - | - | - | 600 | 155 | 600 | 600 | 600 |
| Total Expenditures | \$ - | \$ 952 | \$ 250 | \$ 1,800 | \$ 786 | \$ 1,150 | \$ 1,150 | \$ 1,150 |
| Other Sources (Uses) | | | | | | | | |
| Transfer In | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Transfer Out | (3,000) | (3,000) | (3,000) | (3,000) | (3,000) | (3,000) | (3,000) | (3,000) |
| Total Other Sources (Uses) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) | \$ (3,000) |
| Net Increase (Decrease) | \$ (390) | \$ (1,332) | \$ (678) | \$ (2,800) | \$ (186) | \$ (550) | \$ (550) | \$ (550) |
| Ending Fund Balance | \$ 21,903 | \$ 20,571 | \$ 19,893 | \$ 16,391 | \$ 19,707 | \$ 19,157 | \$ 18,607 | \$ 18,057 |

| Court Technology | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 BUDGET | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 23,958 | \$ 21,519 | \$ 20,270 | \$ 19,097 | \$ 16,100 | \$ 17,926 | \$ 15,557 | \$ 11,312 | \$ 8,237 |
| Revenue | | | | | | | | | |
| Municipal Court Technology Fee | \$ 3,480 | \$ 3,481 | \$ 4,200 | \$ 3,429 | \$ 3,000 | \$ 4,200 | \$ 4,200 | \$ 4,200 | \$ 4,000 |
| Miscellaneous Revenue | - | - | - | - | - | - | - | - | - |
| Total Revenue | \$ 3,480 | \$ 3,481 | \$ 4,200 | \$ 3,429 | \$ 3,000 | \$ 4,200 | \$ 4,200 | \$ 4,200 | \$ 4,000 |
| Expenditures | | | | | | | | | |
| Software & Support | \$ 5,118 | \$ 5,904 | \$ 7,275 | \$ 4,600 | \$ 6,169 | \$ 6,569 | \$ 6,945 | \$ 7,275 | \$ 7,609 |
| Hardware | 803 | - | - | - | - | - | 1,500 | - | - |
| Total Expenditures | \$ 5,921 | \$ 5,904 | \$ 7,275 | \$ 4,600 | \$ 6,169 | \$ 6,569 | \$ 8,445 | \$ 7,275 | \$ 7,609 |
| Net Increase (Decrease) | \$ (2,441) | \$ (2,423) | \$ (3,075) | \$ (1,171) | \$ (3,169) | \$ (2,369) | \$ (4,245) | \$ (3,075) | \$ (3,609) |
| Ending Fund Balance | \$ 21,519 | \$ 19,097 | \$ 17,195 | \$ 17,926 | \$ 12,931 | \$ 15,557 | \$ 11,312 | \$ 8,237 | \$ 4,628 |

| CCPD | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 93,745 | \$ 134,265 | \$ 202,403 | \$ 59,428 | \$ 61,373 | \$ 57,811 | \$ 56,520 | \$ 138,035 |
| Revenue | | | | | | | | |
| Sales Tax | \$ 169,906 | \$ 196,157 | \$ 209,200 | \$ 209,475 | \$ 196,209 | \$ 204,010 | \$ 208,090 | \$ 212,252 |
| Interest Income | 130 | 71 | 142 | 100 | 10 | - | - | - |
| Total Revenue | \$ 170,036 | \$ 196,228 | \$ 209,343 | \$ 209,575 | \$ 196,219 | \$ 204,010 | \$ 208,090 | \$ 212,252 |
| Expenditures | | | | | | | | |
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 24,500 | \$ - | \$ - | \$ 25,270 | \$ 25,344 | \$ 4,621 |
| Schools & Training | - | - | - | - | - | 14,500 | 13,700 | - |
| Qualifying Expenses | - | - | - | - | - | 17,650 | 15,250 | - |
| Uniforms | - | - | 3,404 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Small Equipment | 13,646 | 25,221 | 47,493 | 12,000 | 40,350 | 50,000 | 14,000 | 7,500 |
| Total Services & Supplies | \$ 13,646 | \$ 25,221 | \$ 75,397 | \$ 17,000 | \$ 45,350 | \$ 112,420 | \$ 73,294 | \$ 17,121 |
| Capital | | | | | | | | |
| Capital Outlay | \$ 115,872 | \$ 102,869 | \$ 125,000 | \$ 45,000 | \$ 7,000 | \$ 43,000 | \$ 2,000 | \$ 2,000 |
| Total Capital | \$ 115,872 | \$ 102,869 | \$ 125,000 | \$ 45,000 | \$ 7,000 | \$ 43,000 | \$ 2,000 | \$ 2,000 |
| Total Expenditures | \$ 129,518 | \$ 128,090 | \$ 200,397 | \$ 62,000 | \$ 52,350 | \$ 155,420 | \$ 75,294 | \$ 19,121 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ - | \$ - | \$ (149,975) | \$ (147,431) | \$ (147,431) | \$ (49,881) | \$ (51,281) | \$ (147,481) |
| Total Other Sources (Uses) | \$ - | \$ - | \$ (149,975) | \$ (147,431) | \$ (147,431) | \$ (49,881) | \$ (51,281) | \$ (147,481) |
| Net Increase (Decrease) | \$ 40,518 | \$ 68,139 | \$ (141,030) | \$ 144 | \$ (3,562) | \$ (1,291) | \$ 81,515 | \$ 45,650 |
| Ending Fund Balance | \$ 134,265 | \$ 202,403 | \$ 61,373 | \$ 59,572 | \$ 57,811 | \$ 56,520 | \$ 138,035 | \$ 183,685 |

| EDC 4B | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Working Capital | \$ 339,714 | \$ 406,525 | \$ 561,248 | \$ 640,716 | \$ 713,274 | \$ 805,708 | \$ 420,866 | \$ 461,046 |
| Revenue | | | | | | | | |
| Sales Tax - General | \$ 365,764 | \$ 400,621 | \$ 426,862 | \$ 465,501 | \$ 436,021 | \$ 453,356 | \$ 462,423 | \$ 471,671 |
| NTX Magazine Revenue | - | - | - | - | - | - | - | - |
| Interest Income | 537 | 1,289 | 3,918 | 2,000 | 5,000 | 2,000 | 2,000 | 2,000 |
| Total Revenue | \$ 366,302 | \$ 401,910 | \$ 430,779 | \$ 467,501 | \$ 441,021 | \$ 455,356 | \$ 464,423 | \$ 473,671 |
| Expenses | | | | | | | | |
| Professional Outside Services | \$ - | \$ - | \$ 2,000 | \$ 2,000 | \$ - | \$ 1,470 | \$ 1,544 | \$ 1,621 |
| Auditing | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 2,000 | 2,000 | 2,000 |
| Advertising | 2,780 | 95 | 480 | - | 1,000 | 4,000 | 4,000 | 4,000 |
| Printing | 450 | - | - | 200 | - | 200 | 200 | 200 |
| Schools & Training | 270 | 345 | - | 1,000 | 500 | 1,000 | 1,000 | 1,000 |
| Dues & Membership | 270 | - | 2,500 | 1,150 | 1,050 | 1,150 | 1,150 | 1,200 |
| Travel & Per Diem | 30 | 30 | - | 422 | 392 | 422 | 422 | 422 |
| Office Supplies | 15 | - | 30 | 250 | 100 | 200 | 200 | 200 |
| Miscellaneous Expense | 7,641 | 2,500 | 3,535 | 3,000 | 2,550 | 3,000 | 3,000 | 3,000 |
| EDC Projects | 3,590 | 3,500 | 17,018 | 1,950 | - | 416,560 | 3,000 | 3,000 |
| Incentive Programs | 93,849 | 140,773 | 140,773 | 205,773 | 140,773 | 205,773 | 205,773 | 205,773 |
| Transfer to General Fund | 89,964 | - | - | - | - | - | - | - |
| Transfer to Debt Service | - | - | - | 200,823 | 200,823 | 204,023 | 201,555 | 203,668 |
| Bond Principal | - | - | - | - | - | - | - | - |
| Bond Interest | 1,883 | 98,745 | 111,018 | - | - | - | - | - |
| Debt Issue Cost | 97,351 | - | - | - | - | - | - | - |
| Paying Agent Fees | 400 | 200 | 400 | 400 | 400 | 400 | 400 | 400 |
| Total Expenses | \$ 299,492 | \$ 247,188 | \$ 278,753 | \$ 417,968 | \$ 348,588 | \$ 840,198 | \$ 424,244 | \$ 426,484 |
| Net Increase (Decrease) | \$ 66,809 | \$ 154,722 | \$ 152,026 | \$ 49,533 | \$ 92,433 | \$ (384,842) | \$ 40,179 | \$ 47,188 |
| Ending Working Capital | \$ 406,525 | \$ 561,248 | \$ 713,274 | \$ 690,250 | \$ 805,708 | \$ 420,866 | \$ 461,046 | \$ 508,234 |

| Hotel Occupancy | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 283,480 | \$ 475,748 | \$ 564,363 | \$ 394,822 | \$ 399,883 | \$ 681,413 | \$ 1,101,213 | \$ 1,514,017 |
| Revenue | | | | | | | | |
| Hotel Occupancy Tax | \$ 264,708 | \$ 302,374 | \$ 487,489 | \$ 477,994 | \$ 560,000 | \$ 600,000 | \$ 600,000 | \$ 600,000 |
| July 4th Revenue | - | 3,310 | 12,733 | 5,000 | 5,000 | - | - | 5,000 |
| Interest Income | 519 | 763 | 5,407 | 700 | 4,000 | 5,000 | 500 | 500 |
| Total Revenue | \$ 265,227 | \$ 306,447 | \$ 505,629 | \$ 483,694 | \$ 569,000 | \$ 605,000 | \$ 600,500 | \$ 605,500 |
| Expenditures | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ - | \$ - | \$ 84,911 | \$ 80,933 | \$ 89,014 | \$ - | \$ - | \$ - |
| Overtime | - | - | 5,118 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Longevity | - | - | 527 | 456 | 444 | - | - | - |
| Stipend | - | - | 938 | - | - | - | - | - |
| Retirement | - | - | 10,666 | 13,178 | 11,549 | - | - | - |
| Medical insurance | - | - | 6,373 | 7,065 | 14,357 | - | - | - |
| Dental Insurance | - | - | 394 | 466 | 930 | - | - | - |
| Vision Insurance | - | - | 53 | 62 | 102 | - | - | - |
| Life Insurance & Other | - | - | 449 | 532 | 425 | - | - | - |
| Social Security Taxes | - | - | 5,091 | 6,286 | 5,546 | - | - | - |
| Medicare Taxes | - | - | 1,182 | 1,470 | 1,297 | - | - | - |
| Unemployment Taxes | - | - | 67 | 214 | 266 | - | - | - |
| Workers' Compensation | - | - | 1,746 | 1,944 | 1,700 | - | - | - |
| Pre-Employment Physicals/Testing | - | - | - | - | 45 | - | - | - |
| Total Personnel | \$ - | \$ - | \$ 117,515 | \$ 132,606 | \$ 145,675 | \$ 20,000 | \$ 20,000 | \$ 20,000 |
| Services & Supplies | | | | | | | | |
| Auditing | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| Advertising | 2,350 | - | - | 56,500 | 6,000 | 13,000 | 13,000 | 19,000 |
| Service Charges & Fees | - | - | 61 | - | 50 | - | - | - |
| Printing | 14,150 | - | - | - | - | - | - | - |
| Communications/Pagers/Mobiles | - | - | 1,306 | - | 421 | - | - | - |
| Event Rentals | 56,460 | 72,961 | 50,453 | 1,500 | 48,325 | 1,500 | 1,500 | 48,500 |
| Dues & Membership | - | - | 795 | 3,300 | - | 3,900 | 4,000 | 4,000 |
| July 4 Celebration | - | - | 24,000 | 88,000 | 87,000 | 94,800 | 97,196 | 99,620 |
| Total Services & Supplies | \$ 72,960 | \$ 72,961 | \$ 76,615 | \$ 149,300 | \$ 141,796 | \$ 115,200 | \$ 117,696 | \$ 173,120 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ 44,871 | \$ 475,979 | \$ 50,000 | \$ - | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Total Capital | \$ - | \$ 44,871 | \$ 475,979 | \$ 50,000 | \$ - | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Total Expenditures | \$ 72,960 | \$ 117,832 | \$ 670,109 | \$ 331,906 | \$ 287,470 | \$ 185,200 | \$ 187,696 | \$ 243,120 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ - | \$ (100,000) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Other Sources (Uses) | \$ - | \$ (100,000) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Net Increase (Decrease) | \$ 192,267 | \$ 88,615 | \$ (164,480) | \$ 151,788 | \$ 281,530 | \$ 419,800 | \$ 412,804 | \$ 362,380 |
| Ending Fund Balance | \$ 475,748 | \$ 564,363 | \$ 399,883 | \$ 546,610 | \$ 681,413 | \$ 1,101,213 | \$ 1,514,017 | \$ 1,876,397 |

| Street Maintenance | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 39,915 | \$ 65,306 | \$ (5,017) | \$ 35,504 | \$ 92,856 | \$ 96,706 | \$ 106,292 | \$ 118,584 |
| Revenue | | | | | | | | |
| Sales Tax | \$ 182,882 | \$ 200,310 | \$ 213,431 | \$ 232,750 | \$ 218,010 | \$ 226,678 | \$ 231,211 | \$ 235,836 |
| Interest Income | 21 | 30 | 35 | - | - | - | - | - |
| Total Revenue | \$ 182,903 | \$ 200,340 | \$ 213,466 | \$ 232,750 | \$ 218,010 | \$ 226,678 | \$ 231,211 | \$ 235,836 |
| Expenditures | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ 20,995 | \$ 23,249 | \$ 17,391 | \$ 64,459 | \$ 58,546 | \$ 58,186 | \$ 59,350 | \$ 60,537 |
| Overtime | 827 | - | 470 | - | 1,929 | - | - | - |
| Longevity | - | - | 145 | 1,362 | 1,158 | 1,106 | 1,220 | 1,334 |
| Stipend | 360 | 540 | 300 | - | - | - | - | - |
| Retirement | 3,078 | 3,088 | 2,391 | 8,555 | 7,957 | 7,739 | 7,906 | 8,076 |
| Medical Insurance | 4,964 | 5,363 | 3,646 | 7,328 | 7,777 | 5,795 | 5,795 | 5,795 |
| Dental Insurance | 381 | 507 | 271 | 618 | 622 | 725 | 725 | 725 |
| Vision Insurance | 96 | 96 | 31 | 73 | 73 | 73 | 73 | 73 |
| Life Insurance & Other | 214 | 234 | 130 | 472 | 385 | 426 | 426 | 426 |
| Social Security Taxes | 1,165 | 1,273 | 1,065 | 4,081 | 3,821 | 3,676 | 3,755 | 3,836 |
| Medicare Taxes | 273 | 298 | 249 | 954 | 894 | 860 | 878 | 897 |
| Unemployment Taxes | 83 | 122 | (12) | 239 | 290 | 239 | 239 | 239 |
| Workers Compensation | 1,185 | 1,162 | 1,793 | 3,143 | 2,748 | 3,532 | 3,603 | 3,675 |
| Pre-employment Physicals/Testing | - | - | - | - | 12 | - | - | - |
| Total Personnel | \$ 33,621 | \$ 35,931 | \$ 27,871 | \$ 91,284 | \$ 86,210 | \$ 82,357 | \$ 83,970 | \$ 85,613 |
| Services & Supplies | | | | | | | | |
| Water | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 2,000 | \$ 2,000 | \$ 2,000 |
| Communications/Pagers/Mobiles | - | - | 15 | - | - | - | - | - |
| Vehicle Maintenance | 3,663 | 3,218 | 3,102 | 3,520 | 2,200 | 3,235 | 3,300 | 3,365 |
| Street Maintenance | 53,423 | 149,493 | 28,420 | 75,000 | 75,000 | 100,000 | 100,000 | 100,000 |
| Signs & Markings | 34,705 | 16,204 | 25,890 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Fuel | 6,344 | 4,871 | 5,237 | 5,625 | 3,750 | 7,500 | 7,650 | 7,803 |
| Small Tools | 731 | 737 | 58 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Miscellaneous Expense | 25 | - | - | - | - | - | - | - |
| Total Service & Supplies | \$ 98,891 | \$ 174,523 | \$ 62,723 | \$ 106,145 | \$ 102,950 | \$ 134,735 | \$ 134,950 | \$ 135,168 |
| Capital | | | | | | | | |
| Capital Outlay | \$ - | \$ 35,208 | - | - | - | - | - | - |
| Total Capital | \$ - | \$ 35,208 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total Expenditures | \$ 132,512 | \$ 245,662 | \$ 90,594 | \$ 197,429 | \$ 189,160 | \$ 217,092 | \$ 218,920 | \$ 220,781 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) | - | - | - |
| Total Sources Other (Uses) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ (25,000) | \$ - | \$ - | \$ - |
| Net Increase (Decreases) | \$ 25,391 | \$ (70,322) | \$ 97,872 | \$ 10,321 | \$ 3,850 | \$ 9,586 | \$ 12,291 | \$ 15,055 |
| Ending Fund Balance | \$ 65,306 | \$ (5,017) | \$ 92,856 | \$ 45,826 | \$ 96,706 | \$ 106,292 | \$ 118,584 | \$ 133,638 |

| TIRZ#1 | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|
| Beginning Fund Balance | \$ - | \$ 10,273 | \$ (379,235) | \$ (330,420) | \$ (593,324) | \$ (593,324) |
| Revenue | | | | | | |
| Property Tax | \$ 10,273 | \$ 10,492 | \$ 46,083 | \$ 76,796 | \$ 76,238 | \$ 81,458 |
| Sales Tax | - | - | 6,305 | 10,300 | 5,808 | 14,359 |
| Total Revenue | \$ 10,273 | \$ 10,492 | \$ 52,389 | \$ 87,096 | \$ 82,046 | \$ 95,817 |
| Expenditures | | | | | | |
| Professional Outside Services | \$ - | \$ - | - | - | - | \$ 1,470 |
| Incentive Programs | - | 400,000 | 7,268 | 350,000 | 347,052 | 41,694 |
| Total Expenditures | \$ - | \$ 400,000 | \$ 7,268 | \$ 350,000 | \$ 347,052 | \$ 43,164 |
| Net Increase (Decrease) | \$ 10,273 | \$ (389,508) | \$ 45,121 | \$ (262,904) | \$ (265,006) | \$ 52,654 |
| Ending Fund Balance | \$ 10,273 | \$ (379,235) | \$ (334,114) | \$ (593,324) | \$ (858,330) | \$ (540,670) |

| Recreation Program Fund | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ 2,813 | \$ 3,395 | \$ 2,269 | \$ 2,271 | \$ 7,307 | \$ 7,307 | \$ 7,307 | \$ 7,307 |
| Revenue | | | | | | | | |
| Recreation Programs | \$ 10,054 | \$ 10,398 | \$ 13,715 | \$ 8,500 | \$ 8,000 | \$ 8,500 | \$ 9,000 | \$ 9,500 |
| Total Revenue | \$ 10,054 | \$ 10,398 | \$ 13,715 | \$ 8,500 | \$ 8,000 | \$ 8,500 | \$ 9,000 | \$ 9,500 |
| Expenditures | | | | | | | | |
| Recreation Programs | \$ 9,471 | \$ 11,523 | \$ 8,677 | \$ 8,500 | \$ 8,000 | \$ 8,500 | \$ 9,000 | \$ 9,500 |
| Total Expenditures | \$ 9,471 | \$ 11,523 | \$ 8,677 | \$ 8,500 | \$ 8,000 | \$ 8,500 | \$ 9,000 | \$ 9,500 |
| Net Increase (Decrease) | \$ 583 | \$ (1,125) | \$ 5,038 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Ending Fund Balance | \$ 3,395 | \$ 2,269 | \$ 7,307 | \$ 2,271 | \$ 7,307 | \$ 7,307 | \$ 7,307 | \$ 7,307 |

| Parkland Dedication Fund | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|-------------------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Fund Balance | \$ - | \$ 470,270 | \$ 190,770 | \$ 69,270 |
| Revenue | | | | |
| Interest Income | \$ 200 | \$ 500 | \$ 500 | \$ 500 |
| Miscellaneous Revenue | - | 120,000 | - | - |
| Park Revenues | 500,000 | - | 150,000 | 100,000 |
| Total Revenue | \$ 500,200 | \$ 120,500 | \$ 150,500 | \$ 100,500 |
| Expenditures | | | | |
| Capital Expenditures | \$ 29,930 | \$ 400,000 | \$ 272,000 | \$ - |
| Total Expenditures | \$ 29,930 | \$ 400,000 | \$ 272,000 | \$ - |
| Net Increase (Decrease) | \$ 470,270 | \$ (279,500) | \$ (121,500) | \$ 100,500 |
| Ending Fund Balance | \$ 470,270 | \$ 190,770 | \$ 69,270 | \$ 169,770 |

| Trophy Club Park | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Working Capital | \$ 1,830 | \$ (52,106) | \$ (62,055) | \$ (30,381) | \$ (20,169) | \$ 112,842 | \$ 116,887 | \$ 122,707 |
| Revenue | | | | | | | | |
| Park Revenue | \$ 77,503 | \$ 46,270 | \$ 178,362 | \$ 165,000 | \$ 170,000 | \$ 175,000 | \$ 175,000 | \$ 175,000 |
| Interest Income | 6 | - | 1 | - | - | - | - | - |
| Miscellaneous Revenue | - | 61,106 | - | - | 94,521 | - | - | - |
| Total Revenue | \$ 77,509 | \$ 107,376 | \$ 178,363 | \$ 165,000 | \$ 264,521 | \$ 175,000 | \$ 175,000 | \$ 175,000 |
| Expenses | | | | | | | | |
| Personnel | | | | | | | | |
| Salaries | \$ 35,078 | \$ 37,622 | \$ 14,807 | \$ 19,094 | \$ 17,951 | \$ 48,584 | \$ 49,555 | \$ 50,546 |
| Longevity | 112 | 204 | - | 130 | - | - | - | - |
| Stipend | 900 | 300 | - | - | - | - | - | - |
| Retirement | 3,550 | 3,386 | - | - | 2,317 | 2,985 | 3,044 | 3,105 |
| Medical Insurance | 2,527 | 2,780 | - | - | 521 | 2,825 | 2,825 | 2,825 |
| Dental Insurance | 219 | 216 | - | - | 39 | 222 | 222 | 222 |
| Vision Insurance | 33 | 30 | - | - | 5 | 24 | 24 | 24 |
| Life Insurance & Other | 209 | 211 | - | - | 26 | 167 | 167 | 167 |
| Social Security Taxes | 2,183 | 2,250 | 857 | 1,192 | 1,113 | 3,020 | 3,080 | 3,141 |
| Medicare Taxes | 510 | 526 | 215 | 279 | 260 | 706 | 720 | 735 |
| Unemployment taxes | 74 | 229 | 87 | 185 | 98 | 245 | 245 | 245 |
| Workers' Compensation | 915 | 926 | 409 | 459 | 401 | 1,167 | 1,190 | 1,214 |
| Pre-Employment Physicals/Testing | - | - | - | - | - | - | - | - |
| Total Personnel | \$ 46,310 | \$ 48,680 | \$ 16,374 | \$ 21,339 | \$ 22,731 | \$ 59,945 | \$ 61,072 | \$ 62,224 |
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ 2,470 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Auditing | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 2,000 | 2,000 | 2,000 |
| Software & Support | 6,670 | 8,041 | 3,276 | 4,212 | 4,242 | 4,255 | 4,255 | 4,255 |
| Advertising | 737 | 638 | 810 | 625 | 1,000 | 1,900 | 1,900 | 1,900 |
| Printing | 1,244 | - | 150 | 600 | 150 | 3,080 | 600 | 600 |
| Schools & Training | 199 | - | 304 | - | - | - | - | - |
| Service Charges & Fees | 6,104 | 7,120 | 13,577 | 9,680 | 1,680 | 9,680 | 9,680 | 9,680 |
| Electricity | 2,485 | 2,060 | 1,777 | 2,200 | 1,860 | 2,046 | 2,148 | 2,256 |
| Water | 2,907 | 3,088 | 5,346 | 3,900 | 3,900 | 4,680 | 4,914 | 5,160 |
| Telephone | 1,860 | 2,183 | 2,283 | - | - | - | - | - |
| Communications/Pagers/Mobiles | 1,650 | 1,734 | 453 | 2,580 | 2,167 | 933 | 952 | 971 |
| Insurance | - | 1,200 | 1,211 | 1,200 | 1,211 | 1,200 | 1,200 | 1,200 |
| Property Maintenance | 17,839 | 4,138 | 17,188 | 7,000 | 7,000 | 10,000 | 10,200 | 10,204 |
| Equipment Maintenance | 817 | 1,442 | 1,827 | 3,500 | 3,500 | 3,750 | 3,500 | 3,500 |
| Independent Labor | 6,610 | 10,508 | 29,662 | 28,600 | 26,723 | 28,600 | 28,600 | 28,600 |
| Portable toilets | 4,200 | 3,193 | 3,848 | 4,020 | 4,182 | 4,250 | 4,250 | 4,250 |
| Dues & Membership | 30 | - | - | 115 | 140 | 140 | 140 | 140 |
| Travel & Per Diem | 505 | 324 | - | - | - | - | - | - |
| Office Supplies | 1,272 | 312 | 85 | 1,075 | 955 | 1,075 | 1,107 | 1,140 |
| Postage | 63 | 94 | - | 336 | 120 | 336 | 346 | 356 |
| Fuel | 776 | 215 | 10 | 975 | 500 | 1,170 | 1,193 | 1,217 |
| Uniforms | 310 | 356 | 201 | 475 | 475 | 415 | 423 | 424 |
| Community Events | 12,202 | 4,391 | 7,646 | 8,200 | 8,200 | 9,700 | 9,700 | 9,700 |
| Small Tools | 56 | 177 | 141 | 300 | 300 | 300 | 300 | 300 |
| Furniture/Equipment<\$5,000 | 2,267 | 5,997 | 3,774 | - | 3,774 | 800 | - | - |
| Maintenance Supplies | 901 | 23 | 151 | 400 | 400 | 400 | 400 | 400 |
| Miscellaneous Expense | 154 | - | 2,997 | 300 | 300 | 300 | 300 | 300 |
| Depreciation Expense - Machinery | 1,808 | 2,411 | 2,387 | - | - | - | - | - |
| Total Services & Supplies | \$ 77,135 | \$ 60,645 | \$ 100,103 | \$ 81,293 | \$ 73,779 | \$ 91,010 | \$ 88,108 | \$ 88,553 |
| Total Expenses | \$ 123,445 | \$ 109,325 | \$ 116,477 | \$ 102,632 | \$ 111,511 | \$ 150,955 | \$ 149,180 | \$ 150,777 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ (8,000) | \$ (8,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) |
| Total Other Sources (Uses) | \$ (8,000) | \$ (8,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) | \$ (20,000) |
| Net Increase (Decrease) | \$ (53,936) | \$ (9,949) | \$ 41,886 | \$ 42,368 | \$ 133,010 | \$ 4,045 | \$ 5,820 | \$ 4,223 |
| Ending Working Capital | \$ (52,106) | \$ (62,055) | \$ (20,169) | \$ 11,987 | \$ 112,842 | \$ 116,887 | \$ 122,707 | \$ 126,930 |

| Storm Drainage Utility | FY 2015 ACTUAL | FY 2016 ACTUAL | FY 2017 ACTUAL | FY 2018 BUDGET | FY 2018 ESTIMATE | FY 2019 PROPOSED | FY 2020 PROJECTED | FY 2021 PROJECTED |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|-----------------------------|-----------------------------|------------------------------|------------------------------|
| Beginning Working Capital | \$ 199,618 | \$ 234,000 | \$ 242,387 | \$ 351,406 | \$ 330,449 | \$ 411,767 | \$ 445,752 | \$ 516,458 |
| Revenue | | | | | | | | |
| Storm Drainage Fee | \$ 407,371 | \$ 420,665 | \$ 418,158 | \$ 432,754 | \$ 430,000 | \$ 432,754 | \$ 436,519 | \$ 440,884 |
| Hazardous Waste Stipend | - | - | - | - | - | - | - | - |
| Miscellaneous Revenue | - | - | - | - | - | - | - | - |
| Interest Income | 137 | 914 | 2,086 | 500 | 750 | 500 | 500 | 500 |
| Total Revenue | \$ 407,508 | \$ 421,579 | \$ 420,244 | \$ 433,254 | \$ 430,750 | \$ 433,254 | \$ 437,019 | \$ 441,384 |
| Expenses | | | | | | | | |
| Personnel Services | | | | | | | | |
| Salaries | \$ 16,716 | \$ 22,991 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Overtime | 243 | - | - | - | - | - | - | - |
| Longevity | 394 | 65 | - | - | - | - | - | - |
| Stipend | 375 | 188 | - | - | - | - | - | - |
| Retirement | 2,464 | 2,989 | - | - | - | - | - | - |
| Medical Insurance | 1,404 | 1,036 | - | - | - | - | - | - |
| Dental Insurance | 98 | 104 | - | - | - | - | - | - |
| Vision Insurance | 20 | 20 | - | - | - | - | - | - |
| Life Insurance & Other | 127 | 151 | - | - | - | - | - | - |
| Social Security Taxes | 1,082 | 1,412 | - | - | - | - | - | - |
| Medicare Taxes | 253 | 330 | - | - | - | - | - | - |
| Unemployment Taxes | (25) | 43 | - | - | - | - | - | - |
| Workers Compensation | 1,306 | 108 | - | - | - | - | - | - |
| Total Personnel | \$ 24,457 | \$ 29,436 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Services & Supplies | | | | | | | | |
| Professional Outside Services | \$ 24,334 | \$ 36,685 | \$ 20,358 | \$ 23,000 | \$ 21,500 | \$ 58,400 | \$ 29,400 | \$ 30,400 |
| Engineering/Construction | 68,037 | 20,922 | 3,896 | 20,000 | 20,000 | 30,000 | 30,000 | 30,000 |
| Trash Removal/Recycling | 1,692 | 2,115 | 1,739 | 2,000 | 3,000 | 3,000 | 2,000 | 2,000 |
| Street Sweeping | - | 6,344 | 3,544 | 7,488 | 5,616 | 7,637 | 7,780 | 7,936 |
| Independent Labor | 17,306 | 9,897 | 12,521 | 53,820 | 53,820 | 53,820 | 54,000 | 55,000 |
| Dues & Membership | 100 | 100 | 100 | 200 | 200 | 200 | 200 | 200 |
| Fuel | 446 | - | - | - | - | - | - | - |
| Miscellaneous Expense | 12,764 | - | - | - | - | - | - | - |
| Depreciation Expense | 30,851 | 43,460 | 51,083 | - | - | - | - | - |
| Total Services & Supplies | \$ 155,530 | \$ 119,523 | \$ 93,241 | \$ 106,508 | \$ 104,136 | \$ 153,057 | \$ 123,380 | \$ 125,536 |
| Capital | | | | | | | | |
| Transfer to Drainage Capital Projec | - | \$ 36,488 | - | - | - | - | - | - |
| Total Capital | \$ - | \$ 36,488 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Debt Service | | | | | | | | |
| Principal | \$ 140,000 | \$ 140,000 | \$ 145,000 | \$ 150,000 | \$ 150,000 | \$ 155,000 | \$ 155,000 | \$ 160,000 |
| Interest | 25,788 | 25,540 | 27,054 | 28,088 | 28,088 | 24,275 | 20,400 | 16,462 |
| Total Debt Service | \$ 165,788 | \$ 165,540 | \$ 172,054 | \$ 178,088 | \$ 178,088 | \$ 179,275 | \$ 175,400 | \$ 176,462 |
| Total Expenses | \$ 345,775 | \$ 350,987 | \$ 265,295 | \$ 284,596 | \$ 282,224 | \$ 332,332 | \$ 298,780 | \$ 301,998 |
| Other Sources (Uses) | | | | | | | | |
| Transfer Out | \$ (27,350) | \$ (62,206) | \$ (66,887) | \$ (67,209) | \$ (67,209) | \$ (66,937) | \$ (67,533) | \$ (67,006) |
| Total Other Sources | \$ (27,350) | \$ (62,206) | \$ (66,887) | \$ (67,209) | \$ (67,209) | \$ (66,937) | \$ (67,533) | \$ (67,006) |
| Net Increase (Decrease) | \$ 34,382 | \$ 8,386 | \$ 88,062 | \$ 81,449 | \$ 81,318 | \$ 33,985 | \$ 70,706 | \$ 72,380 |
| Ending Working Capital | \$ 234,000 | \$ 242,387 | \$ 330,449 | \$ 432,855 | \$ 411,767 | \$ 445,752 | \$ 516,458 | \$ 588,838 |